



North Central London
Integrated Care Board



North West London

NHS NC London and NHS NW London

Board Meeting in Common

24 March 2026

Report Title	NC London Quality and Safety Committee Assurance Report	Date of report	12 March 2026	Agenda Item	3.3
Lead Director / Manager	Jennifer Roye, Chief Nursing Officer	Email / Tel		richard.dale@nhs.net	
Board Member Sponsors	Liz Sayce, Non Executive Member and Chair, NC London Quality and Safety Committee				
ICB	This paper applies to NC London ICB.				
Report Author	Kate McFadden-Lewis, Governance and Risk Lead, NC London ICB	Email / Tel		katemcfadden-lewis@nhs.net	
Name of Authorising Finance Lead	Not applicable.	Summary of Financial Implications Not applicable.			
Recommendation	The NCL ICB Board is asked to NOTE the NC London Quality and Safety Committee Assurance Report.				
Report summary	The Chair's Assurance Report provides a summary of the key outcomes from the meeting of the NC London Quality and Safety Committee on 14 October 2025 and 24 February 2026. It captures items that were approved or noted by the Committee, and highlights priority actions and areas requiring further attention. The report serves to support the Board's assurance processes and offers a clear record of governance oversight and decision-making.				
Identified risks and risk management actions	The NC London Quality and Safety Committee review the risks assigned to the Committee for oversight at each meeting.				
Conflicts of interest	Conflicts of interest are managed at NC London Quality and Safety Committee meetings in accordance with the ICB's Conflict of Interest Policy.				
Resource implications	Where applicable, potential resource implications are considered for each item presented to the Committee.				
Engagement	Where applicable, engagement implications are considered for each item presented to the Committee.				
Equality impact analysis	Where applicable, an Equality Impact Analysis is undertaken for each item presented to the Committee.				



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Report history and key decisions	This report summarises the discussions at the meeting of the NC London Quality and Safety Committee on 14 October 2025 and 24 February 2026.
Next steps	N/A - the final meeting of the NC London Quality and Safety Committee was held 24 February 2026.
Appendices	<ul style="list-style-type: none">• Summary of the meeting of the NC London Quality and Safety Committee on 14 October 2025• Summary of the meeting of the NC London Quality and Safety Committee on 24 February 2026

NCL ICB Quality and Safety Committee
Chair's Assurance Report

14 October 2025

Chair: Liz Sayce



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Item	Chief Nurse's highlight report
Summary of item	<p>Updates on:</p> <ul style="list-style-type: none"> the Lower Limb service at Great Ormond Street Hospital NHS England's Independent Investigation into a Homicide Model Region Blueprint the transition to the model ICB and merger with NHS North West London ICB Jess's rule: Three strikes and we rethink <p>The Committee discussed fragmented patient records and potential for AI to support continuity of care.</p>
Committee assured/decision	Discussion.
Follow-on work	None.
Recommendation to Board	To note.

Item	Quality report
Summary of item	<p>Updates on:</p> <ul style="list-style-type: none"> Maternity Incentive Scheme Year 7 - NCL progress Independent investigation into NHS maternity and neonatal care Community Equipment Contract update CQC inspection report into services at North London NHS Foundation Trust <p>Discussion on maternity workforce/training, user engagement, scrutiny beyond targets, and improving complex care plans including sensory impairment needs.</p>
Committee assured/decision	Discussion.
Follow-on work	None.
Recommendation to Board	To note.

Item	Independent review into patient safety across the health and care landscape and proposal for quality governance in the ICB
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14 October 2025

Summary of item	Independent review led by Dr Penny Dash: need streamlined governance, better data/tech use and learning from patient/staff feedback. Committee expressed broad agreement.
Committee assured/decision	Discussion.
Follow-on work	None.
Recommendation to Board	To note.

Item	NCL Local Maternity and Neonatal System Equity and Equality Action Plan - update
Summary of item	Progress on digital inclusion, health literacy, early booking, continuity of care, community partnerships, outcome tracking, and data standardisation challenges.
Committee assured/decision	Discussion.
Follow-on work	Report on progress on the Equity and Equality Action Plan at the next meeting.
Recommendation to Board	To note.

Item	Risk report
Summary of item	Risks falling within the remit of the Committee were reviewed.
Committee assured/decision	Approved.
Follow-on work	None.
Recommendation to Board	Approve.

Item	Internal Audit of Quality Arrangements
Summary of item	PwC audit findings presented: strengthening alignment between Population Health Strategy and quality priorities, improving data analytics and system learning was recognised.
Committee assured/decision	Discussion.
Follow-on work	None.
Recommendation to Board	To note.

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Item	Choice and Equity Policy for All Age Continuing Care Policy
Summary of item	Policy presented for approval.
Committee assured/decision	Approved.
Follow-on work	None.
Recommendation to Board	Approve.

Present – Members

Name	Role/organisation
Paul Addae	Healthwatch Haringey
Richard Dale	Executive Director of Performance and Transformation
Jenny Goodridge	Acting Chief Nursing Officer, NCL ICB
Dr Jonathan Levy	NCL ICB Board Member, Partner Member
Deirdre Malone	Acting Director of Quality and Clinical Standards
David Pennington	Director of Safeguarding
Dr Jo Sauvage	Chief Medical Officer, NCL ICB
Liz Sayce [Chair]	Non-Executive Member, NCL ICB
Martha Wiseman	Community Participant

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Item	Chief Nurse's Report
Summary of item	Key updates included: <ul style="list-style-type: none"> Great Ormond Street Hospital Lower Limb Reconstruction Service: Publication of the patient recall report Ofsted and Care Quality Commission joint Area Special Educational Needs and/or Disabilities inspection for the Islington Local Area Partnership Operation Lanark (Safeguarding) – and the system learning
Committee assured/decision	Noted.
Follow-on work	Learning to be embedded via existing programmes.
Recommendation to Board	Note.

Item	Quality Report
Summary of item	Key updates included: <ul style="list-style-type: none"> North Middlesex Hospital Unit (NMHU) maternity unit support visit New regional governance arrangements for maternity and neonatal services St Andrew's Healthcare Northampton
Committee assured/decision	Noted.
Follow-on work	Monitoring continues via Local Maternity and Neonatal System and Quality Oversight Group.
Recommendation to Board	Note.

Item	Committee structure and quality going forward
Summary of item	Discussion around quality within the new WNL ICB committee structure, highlighting the need for the new structures to reflect the ICB's strategic commissioning role as well as the need to ensure quality remains visible within the combined Performance and Quality Committee.
Committee assured/decision	Noted.
Follow-on work	None.
Recommendation to Board	Note.

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Item	Reflections and learning from the Committee
Summary of item	Discussion on what worked well, what could be strengthened and what should continue into the new organisation. Recognition, through internal audit report, of the good system working and learning,
Committee assured/decision	Noted.
Follow-on work	None.
Recommendation to Board	Note.

Item	Maternity Incentive Scheme Year 7 NCL position
Summary of item	Three providers compliant; Whittington Safety Action 4 (Clinical workforce planning) non-compliance.
Committee assured/decision	Noted.
Follow-on work	CNO & interim CEO to sign submission.
Recommendation to Board	Note.

Item	Risk Report
Summary of item	Risks falling within the remit of the Committee were reviewed.
Committee assured/decision	Noted.
Follow-on work	Risk handover to WNL ICB.
Recommendation to Board	Note.

Item	Committee Closedown
Summary of item	Delegation of minute approval agreed.
Committee assured/decision	Approved.
Follow-on work	Chair & Executive Lead to approve minutes.
Recommendation to Board	Note.

NCL ICB Quality and
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Present – Members

Name	Role/organisation
Paul Addae	Healthwatch Haringey
Richard Dale	Chief Strategy Officer
Jenny Goodridge	Director of Quality and Clinical Standards NCL ICB
Dr Jonathan Levy	NCL ICB Board Member, Partner Member
Tracy Lockett	Chief Nurse, Great Ormond Street Hospital, Trust provider member
Deirdre Malone	Deputy Director of Quality and Clinical Standards
David Pennington	Director of Safeguarding and Children Looked After
Jennifer Roye	Chief Nurse Officer
Dr Jo Sauvage	Chief Medical Officer, NCL ICB
Liz Sayce [Chair]	Non-Executive Member, NCL ICB
Martha Wiseman	Community Participant