



North Central London
Health and Care
Integrated Care System



North Central London
Integrated Care Board

2025/26 Month 5 Finance Report

As at 31st August 2025

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NCL ICS Month 5 Finance Position

As at 31st August 2025

25/26 M5 Financial Position - Overview



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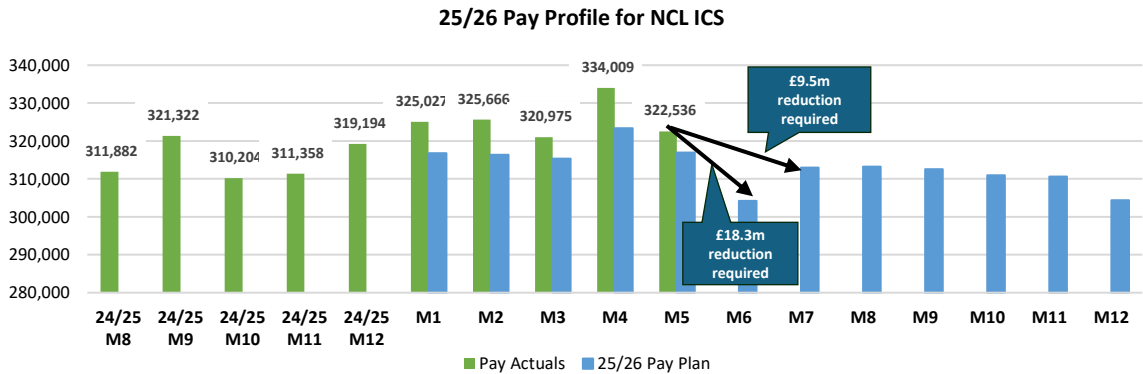
M5 Financial Position Overview – Revenue

- NCL ICS reported a YTD deficit of £68.3m at M5 which represents an adverse variance of £15.5m against the YTD plan.
- The adverse variance is entirely driven by the provider sector (£15.6m) where it mainly relates to pay spend which has been above plan for every month in 25/26 as illustrated in the chart on the right.
- At an organisation level, the adverse variance mainly relates to:
 - NLFT (£5.1m adv) – The trust indicated a continuation of pressures from M12 of 24/25 into 25/26 M5 and slippages in delivery of planned savings as variance drivers.
 - Whittington (£5.3m adv) - Additional cost of delivering elective activity, enhanced care, corridor care and A&E flows.
 - RFL (£3.9m adv) – Variance driven by the impact of industrial action, premiums to cover mental health nurses and commercial income underperformance.
 - GOSH (£6.6m adv) – The trust have flagged pressures on Pay where £1.5m of the variance has been attributed to shortfalls in pay award funding.
 - T&P (£0.9m adv) – Reported YTD loss of income of £0.9m on an education contract that NHSE have decommissioned from the trust.
- The YTD variance is also impacted by £4.3m of Industrial Action (IA) pressures from July, of which c.£3m relates to net pay costs and c.£1.3m of income loss. Unlike in previous years, we understand there is no funding to follow to offset the costs of IA.

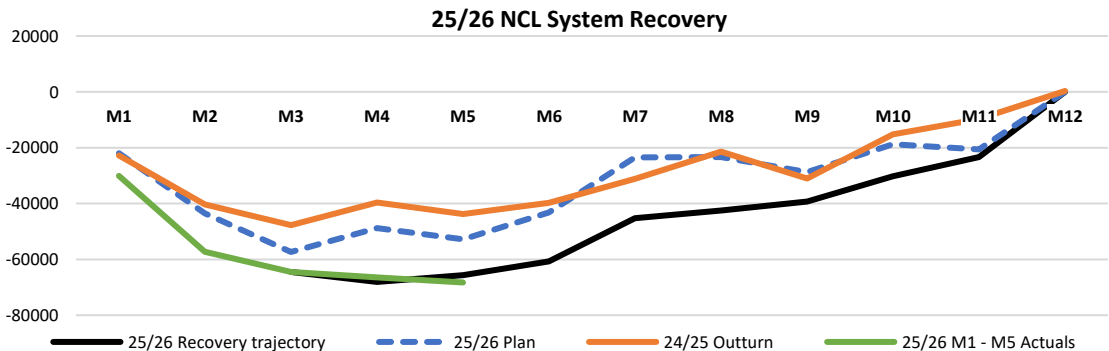
M5 Financial performance against the recovery plan

- Following a difficult start to the financial year the system agreed a recovery plan (right).
- In this plan we confirmed the system’s intent to deliver a balanced plan in 25/26, however the recovery plan doesn’t catch up to the original plan until M11.
- Whilst the M5 system variance is £2.6m worse than the recovery plan mainly due to IA pressures, we have plans at local level that deliver balance although there remains risk. The continued risks are industrial action, regional education funding, a growing waiting list and commitment to achieve RTT targets, failure to deliver efficiency and continuing healthcare pressures.
- Mitigating financial recovery action includes Mutually agreed resignation schemes (MARS) at a number of providers, closure of unfunded capacity and vacancy freezes amongst the main interventions.

Organisation	M5 Year to date			Forecast Outturn		
	YTD Plan (29th April submission)	YTD Actual	YTD Variance	Annual Plan (29th April submission)	Forecast Outturn	FOT Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Trust Total	(64,107)	(79,609)	(15,502)	(27,192)	(27,192)	-
NCL ICB	11,330	11,330	-	27,192	27,192	-
System Total	(52,777)	(68,279)	(15,502)	-	-	-



Note: M12 excludes spend relating to Employer pension contributions paid by NHSE on provider’s behalf.



25/26 M5 Financial Position - Overview

Pay at M5

	Pay at M5					
	YTD Plan	YTD Actual	YTD Variance	Annual Plan	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Substantive	1,455,930	1,503,309	(47,379)	3,452,181	3,520,950	(68,770)
Agency	30,862	22,155	8,707	70,148	55,522	14,626
Bank	105,157	106,691	(1,534)	243,018	240,716	2,302
Levies and recharges	(3,001)	(3,941)	940	(7,196)	(11,074)	3,878
Total Pay	1,588,947	1,628,214	(39,267)	3,758,150	3,806,114	(47,964)

- Substantive pay is £39.3m adverse against plan at M5 YTD. Recovery actions such as MARS schemes, closure of unfunded capacity and vacancy freezes aim to address the pay run-rate in upcoming months.
- NHSE set the 25/26 agency cap at £71.2m which is 30% lower than 24/25 and represents 2% of the system's total paybill. Agency YTD spend is favourable against plan at M5 by £8.7m with NLFT being the only provider reporting an overspend of £1.4m. A straight-line extrapolation of the M5 usage comes to £53.2m which would not exceed the £71.2m system target.
- NHSE set the 25/26 bank cap at £244.2m which is 10% lower than 24/25 and represents 10% of the system's total paybill. Bank YTD spend is adverse against plan at M5 by £1.5m with most providers in line with plan on YTD bank except NLFT ,T&P & RFL. A straight-line extrapolation of the M5 usage comes to £256.1m which would exceed £244.2m system target.

Efficiency savings at M5

	Efficiency savings at M5					
	YTD Plan	YTD Actual	YTD Variance	Annual Plan	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
System Total	107,530	95,130	(12,400)	349,209	349,209	0
Recurrent Only	80,274	63,811	(16,464)	268,174	222,291	(45,883)

- As of M5, NCL were reporting YTD savings of £95.1m which represents delivery of 27% of the total savings requirement for 25/26. The ICS is forecasting full delivery of 25/26 savings programme totalling £349m which represents 5.4% of the system's influenceable income.
- While the annual plan assumed c.84% of CIP to be delivered to be recurrent in nature, c.67% of actual CIP delivered to date is recurrent. Any under delivery of recurrent CIP in 25/26 has an adverse impact on the opening plan position for 26/27.



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Income and Non-pay at M5

	Income and Non-Pay at M5					
	YTD Plan	YTD Actual	YTD Variance	Annual Plan	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Income	2,694,204	2,719,977	25,774	6,489,826	6,544,150	54,325
Non-pay (incl non-operating items)	(1,169,363)	(1,171,372)	(2,009)	(2,758,867)	(2,765,228)	(6,361)

- The YTD system adverse variance is offset by a £25.8m favourable variance on income. This creates some headroom in terms of achieving the plan net spend future months.
- Non-pay is adverse against plan by £2m YTD and the FOT is £6.4m adverse against plan.

Capital (Core + IFRS16) position at M5

	ICS Capital Programme at M5					
	YTD Plan	YTD Actual	YTD Variance	Control Total	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
ICS Core Capital	69,720	45,652	24,068	219,383	219,383	-
ICS IFRS 16 Leases	18,683	1,330	17,353	44,041	44,041	-
Total ICS Capital	88,403	46,982	41,421	263,424	263,424	-

	National Capital programme at M5					
	YTD Plan	YTD Actual	YTD Variance	Control Total	FOT	Variance
Total national capital	72,700	55,384	17,316	194,436	194,342	94

- The YTD ICS capital position at M5 is underspent by £41.4m. Whilst the FOT indicates the 25/26 capital allocation will be fully utilised, there are some high risk capital schemes and we are about to undertake a re-forecasting exercise at M6 to re-distribute any capital allocation should slippages be forecasted.
- £1.3m of YTD IFRS 16 budget has been utilised which is a timing issue with lease renewals. As with the core Capital allocation, the IFRS16 allocation for 25/26 will be fully utilised we will seek to bring forward any leases from future years where possible.
- The national capital spend includes expenditure against national pots for Estates safety and return to constitutional standards. This is currently underspent by £17.3m, however the forecast is in line with plan.

NCL ICB Month 5 Finance Position

As at 31st August 2025

Month 5 Summary Position



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Month 5 Summary Position

Background

The System submitted a final 2025/26 balanced plan on 30th April 2025. As part of this, the ICB submitted a surplus plan of **£27.2m**.

The ICB plan includes several efficiencies required to deliver to the surplus position. These include a directorate CIP target of **£37.1m** and the requirement to deliver in-year non-recurrent measures of **£43.6m**.

The plan also assumes full mitigation of in-year risks, currently **£54.8m** as at Month 5 (risk adjusted).

Month 5 (August 2025)

For Month 5 (Aug'25) the ICB reports a forecast break-even position against plan. The cost of industrial action is excluded from the position and assumes that the ICB does not bear the cost of industrial action (except where such costs are funded at a national level).

Within the breakeven position, Non-Acute reports an adverse variance of **£0.6m**, an improvement of **£3.8m** against the Month 4 reported position. The Month 5 pressure is primarily driven by increased costs for ADHD within Mental Health (£4.2m) offset by a favourable position reported within Specialised Commissioning (£3.9m).

Acute reports an overspend of **£2.5m** driven by Independent Sector pressures.

The above reported pressures have been offset by a **£6.6m** pay underspend and the release of recurrent and non-recurrent benefits, enabling the ICB to report a breakeven position.

Summary financial position (£m)

	YTD			Full Year		
	Bud	Actual	Var	Bud	FOT	Var
	£m	£m	£m	£m	£m	£m
Revenue Resource Limit	1,987.4	1,987.4	0.0	4,773.0	4,773.0	0.0
Acute	876.9	877.9	(1.1)	2,103.9	2,106.4	(2.5)
Non-Acute	1,052.2	1,055.7	(3.4)	2,529.3	2,529.9	(0.6)
Other Pgrm Services	36.3	32.9	3.4	87.1	86.7	0.4
Running Costs	10.6	9.5	1.1	25.5	22.7	2.8
Total Operational	1,976.1	1,976.1	(0.0)	4,745.8	4,745.8	0.0
Reserves & Contingency	0.0	0.0	0.0	0.0	0.0	0.0
Total Non Operational	0.0	0.0	0.0	0.0	0.0	0.0
Total Expenditure	1,976.1	1,976.1	(0.0)	4,745.8	4,745.8	0.0
Surplus / (Deficit)	11.3	11.3	(0.0)	27.2	27.2	0.0

Month 5 Summary Position (cont.)

Month 5 Summary Position

Pay

The below table summarises the Month 5 pay position split between Programme and Running Cost. The YTD position is c£1.8m favourable to budget.

Pay is forecasting a total favourable variance of £6.6m, which is mainly driven by vacancies. Running cost pay is forecasting a favourable variance of £1.4m. Non-RCA (Programme) pay costs are forecasting a favourable variance of £5.2m.

Running/Programme	Budgeted WTE	YTD Budget	YTD Actual	YTD Variance Fav/(Adv)	2025/26 Annual Budget	Forecast Outturn	Forecast Variance Fav/(Adv)
	WTE	£000	£000	£000	£000	£000	£000
Running	161	8,253	8,027	226	19,807	18,428	1,379
Programme	520	18,427	16,840	1,588	44,226	39,022	5,204
	681	26,680	24,867	1,813	64,033	57,450	6,583

Other Programme & Running Costs

Other Programme & Running Costs reports a favourable YTD and forecast position of £4.5m and £3.1m respectively. The forecast position is mainly driven by the release of both recurrent and non-recurrent measures to and pay underspends offset pressures reported within Mental Health, Acute and Primary Care.

Use of Non-Recurrent Funds

During the 2025/26 planning period, the ICB committed to using **£43.6m** of non-recurrent funding to deliver a planned surplus of **£27.2m** (as per the final submitted plan on 30th April) and achieve a System breakeven position. The ICB has initiated an in-year recovery programme to ensure this target is met, noting that the use of non-recurrent measures to support recurrent expenditure adversely affects the ICB's underlying position.

Month 5 Summary Position (cont.)

Month 5 Summary Position

Risks & Mitigations

As at Month 5, the ICB is reporting **£31.8m** of net financial risk against its planned position. This risk is being actively monitored through established executive oversight arrangements, with a clear focus on ensuring the ICB remains on course to deliver its statutory financial duties and ensuring the continued delivery of commissioned services in line with national and local planning priorities.

The ICB has strengthened its financial control environment to support the effective management and mitigation of both current and emerging risks. This includes the application of enhanced expenditure controls, a systematic review of in-year financial performance against plan, strengthening governance and decision-making processes and targeted monitoring of areas with material cost exposure. Run rate performance is subject to monthly review at directorate and system level to support the emerging risk during the year and allow for timely mitigations to be agreed.

While the primary focus remains on in-year delivery, the ICB is also maintaining oversight of risks to the underlying position as part of forward planning into 2026/27. The financial risk position is formally updated each month and reported through executive forums and the Finance Committee, providing assurance that appropriate measures are in place to support the continued delivery of statutory financial requirements.

Cost Improvement Programme (CIP)

The ICB CIP plan is £29.2m as at Month 5 CIP, which is forecasted to deliver in full. Additional efficiencies have also been identified over CIP planned target to manage risk.

ICB Month 5 Year to Date Financial Performance



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The table below provides commentary on variances by service area

YTD Financial Performance (£m)

Service	Year to Date			Key Variances
	Budget £m	Actual £m	Variance £m	
Allocations				
In year allocations	1,987.4	1,987.4	0.0	
Total Allocations	1,987.4	1,987.4	0.0	
Expenditure				
Acute	876.9	877.9	(1.1)	Adverse Variance: Driven by increased activity within Independent Sector
<u>Non-Acute</u>				
Mental Health & LD	207.4	209.3	(1.8)	Adverse Variance: Increased activity in ADHD assessments
Delegated Commissioning	150.2	150.2	0.0	
Community Services	153.7	153.5	0.2	
Primary Care	108.3	111.2	(2.9)	Adverse Variance: Driven by activity based pressures within Prescribing
Primary Care - Dental, Ophthalmic & Pharmacy	76.2	76.2	0.0	
Specialist Commissioning	283.0	281.4	1.6	Favourable Variance: Due to underspends against Programme Support budgets
Continuing Care	73.5	73.9	(0.4)	Adverse Variance: Driven by the phasing of expenditure, the position is forecast to deliver to plan
Total	1,052.2	1,055.7	(3.4)	
<u>Other Programme Services & Running Costs</u>				
Other Programme Services	36.3	32.9	3.4	Favourable Variance: Mainly driven by the release of recurrent and non-recurrent measures to enable the ICB to report a breakeven position. The ICB also reports pay underspends of £1.6m
Running Costs	10.6	9.5	1.1	Favourable Variance: Driven by pay underspends (£0.2m), and underspends within Non-Pay budgets (£0.9m)
Total	46.9	42.4	4.5	
Total Expenditure	1,976.1	1,976.1	(0.0)	
Surplus / (Deficit)	11.3	11.3	(0.0)	

ICB Forecast Outturn Financial Performance

The table below provides commentary on variances by service area

FOT Financial Performance (£m)

Service	Forecast			Key Variances
	Budget	Actual	Variance	
	£m	£m	£m	
Allocations				
In year allocations	4,773.0	4,773.0	0.0	
Total Allocations	4,773.0	4,773.0	0.0	
Expenditure				
Acute	2,103.9	2,106.4	(2.5)	Adverse Variance: Driven by increased activity within Independent Sector
<u>Non-Acute</u>				
Mental Health & LD	497.8	501.9	(4.1)	Adverse Variance: Increased activity in ADHD assessments
Delegated Commissioning	363.8	363.8	0.0	
Community Services	368.8	368.4	0.4	
Primary Care	262.1	263.0	(0.9)	Adverse Variance: Driven by activity based pressures within Prescribing
Primary Care - Dental, Ophthalmic & Pharmacy	181.3	181.3	0.0	
Specialist Commissioning	679.1	675.3	3.9	Favourable Variance: Due to underspends against Programme Support budgets
Continuing Care	176.3	176.2	0.1	
Total	2,529.3	2,529.9	(0.6)	
<u>Other Programme Services & Running Costs</u>				
Other Programme Services	87.1	86.7	0.4	Favourable Variance: Mainly driven by the release of recurrent and non-recurrent measures to enable the ICB to report a breakeven position. The ICB also reports pay underspends of £5.2m
Running Costs	25.5	22.7	2.8	Favourable Variance: Driven by pay underspends (£1.4m), and underspends within Non-Pay budgets (£1.4m)
Total	112.6	109.5	3.1	
Total Expenditure	4,745.8	4,745.8	0.0	
Surplus / (Deficit)	27.2	27.2	0.0	

Month 5 Risks & Mitigations

Risk Summary

Directorate	Month 5 Risk value £'000	% RAG rating	Rag Rating	Month 5 Risk adjusted value £'000	Month 5 Risk adjusted Mitigation £'000	Month 5 Net Risk £'000	Comments
RISKS							
Acute	(28,690)	84%		(24,065)	2,100	(21,965)	Driven by cost pressures High-Cost Drugs & Devices (HCDD) and Diagnostics (£10.1m) and ERF (£11.7m)
Other Programme / R/Cost	(9,613)	81%		(7,774)	0	(7,774)	Mainly driven by additional cost pressures associated with transition and change management
Continuing Healthcare	(6,381)	68%		(4,336)	0	(4,336)	Risk of additional pressures due to increase in activity and complex cases
Specialist Commissioning	(9,845)	76%		(7,482)	7,040	(442)	Driven by ERF pressures
Community	(500)	99%		(495)	417	(78)	Mainly due to the risk of increased Community equipment budgets due to tariff increases
Mental Health	0	0%		0	1,290	1,290	Introduction of Indicative Activity plans (IAPs) to mitigate pressures within MH independent sector activity increases.
Primary Care	(13,546)	78%		(10,608)	12,089	1,481	Driven by prescribing run rate pressures offset by potential additional income received for Pharmacy
TOTAL RISKS	(68,575)	80%		(54,759)	22,936	(31,824)	

Month 5 Risk Position

For Month 5, the total identified risks amount to **£68.6m**. These risks have been evaluated and categorised using a RAG (Red, Amber, Green) rating system, which assesses the likelihood of each risk materialising. The total risk-adjusted position for Month 5 is **£54.8m**, which has been mitigated to a total net risk of **£31.8m** (Month 4 £31.4m).

Mitigations

The ICB has identified risk-adjusted mitigations of **£22.9m**, in line with the position reported in Month 4. The ICB therefore requires additional mitigations of **£31.8m** to fully cover the risk position at Month 5. These additional mitigations are expected to be achieved through an in-year financial recovery programme, noting that the use of non-recurrent mitigations to cover recurrent risks will impact the ICB's underlying financial position.

Appendices

Appendix 1 - Income & Expenditure

Appendix 2 - Cash Flow Statement

Appendix 3 - Block Contracts

Appendix 1: Income & Expenditure Statement

	2025/26 In-Month AP5 - AUG 25			2025/26 Year to Date AP5 - AUG 25			2025/26 Annual Forecast			2024/25 Outturn		
	Admin	Prog	Total	Admin	Prog	Total	Admin	Prog	Total	Admin	Prog	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Operating Revenue												
Prescription fees and charges	0	(1,568)	(1,568)	0	(6,538)	(6,538)	0	(14,911)	(14,911)	0	(15,335)	(15,335)
Non-patient care services to other bodies	0	(2,081)	(2,081)	0	(9,536)	(9,536)	0	(22,869)	(22,869)	(25)	(24,171)	(24,197)
Other Contract income	0	(130)	(130)	0	(9)	(9)	0	(2,957)	(2,957)	0	(6,403)	(6,403)
Other non contract revenue	0	(1,039)	(1,039)	0	(5,696)	(5,696)	0	(13,795)	(13,795)	0	(14,678)	(14,678)
Total Operating revenue	0	(4,817)	(4,817)	0	(21,779)	(21,779)	0	(54,533)	(54,533)	(25)	(60,587)	(60,612)
Operating Expenses	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Employee Expenses												
Perm E/ees - Salaries and Wages	1,383	2,535	3,918	6,137	11,382	17,519	17,701	37,710	55,411	12,944	26,490	39,434
Perm E/ees - Social Security Costs	144	427	571	642	1,878	2,520	0	0	0	1,221	3,634	4,855
Perm E/ees - Em/er Contribs to NHS Pension	131	438	569	577	1,982	2,559	0	0	0	4,863	4,496	9,359
Perm E/ees - Apprenticeship Levy	19	0	19	86	0	86	191	0	191	194	0	194
Perm E/ees - Termination benefits	0	0	0	0	15	15	0	0	0	0	0	0
Other E/ees - Salaries and Wages	98	194	291	590	1,006	1,596	727	1,312	2,039	654	4,296	4,950
Total Gross employee expenses	1,776	3,593	5,369	8,034	16,262	24,295	18,619	39,022	57,641	19,876	38,917	58,792
Other Operating Expenses												
Services from other CCGs and NHS England	0	6	6	0	31	31	0	74	74	8	31	39
Services from foundation trusts	0	224,759	224,759	0	1,094,113	1,094,113	0	2,075,233	2,075,233	0	1,675,833	1,675,833
Services from other NHS trusts	0	67,681	67,681	0	328,850	328,850	0	680,253	680,253	0	1,060,199	1,060,199
Purchase of healthcare from non-NHS bodies	0	35,611	35,611	0	204,054	204,054	0	1,148,079	1,148,079	0	441,093	441,093
Purchase of social care	0	1,040	1,040	0	4,060	4,060	0	9,744	9,744	0	9,041	9,041
Chair and Non Executive Members	11	0	11	52	0	52	0	0	0	215	0	215
Supplies and services – clinical	0	29	29	0	312	312	0	1,099	1,099	0	1,343	1,343
Supplies and services – general	37	(3,525)	(3,488)	297	11,945	12,242	1,000	38,235	39,235	987	14,740	15,728
Consultancy services	0	0	0	0	0	0	0	0	0	0	326	326
Establishment	46	144	190	120	1,466	1,586	380	4,199	4,579	429	6,376	6,805
Transport	0	0	0	(0)	0	(0)	0	0	0	2	11	13
Premises	19	274	293	111	1,443	1,553	255	4,139	4,394	351	3,726	4,077
Depreciation	53	0	53	359	0	359	730	0	730	1,009	0	1,009
Audit fees	19	0	19	93	0	93	223	0	223	223	0	223
- Internal audit services	21	0	21	90	0	90	215	0	215	257	0	257
- Other services	2	0	2	11	0	11	27	0	27	27	0	27
General Dental services and personal dental services	0	7,799	7,799	0	39,492	39,492	0	94,906	94,906	0	92,652	92,652
Prescribing costs	0	20,622	20,622	0	94,558	94,558	0	222,476	222,476	0	219,137	219,137
Pharmaceutical services	0	4,963	4,963	0	23,270	23,270	0	55,068	55,068	0	42,212	42,212
General Ophthalmic services	0	1,202	1,202	0	6,254	6,254	0	15,010	15,010	0	14,476	14,476
GPMS/APMS and PCTMS	0	36,433	36,433	0	160,891	160,891	0	388,270	388,270	0	351,712	351,712
Other professional fees excl. audit	5	130	134	23	608	631	23	0	23	24	1,864	1,888
Legal Fees	104	2	106	186	7	192	831	0	831	723	286	1,009
Education and training	60	595	655	118	729	847	403	1,781	2,184	670	391	1,061
Other expenditure	0	0	0	2	0	2	11	0	11	263	2,239	2,502
Total other costs	378	397,762	398,140	1,461	1,972,084	1,973,545	4,098	4,738,565	4,742,663	5,188	3,937,689	3,942,877
Net Operating Expenditure	2,154	401,355	403,509	9,495	1,988,345	1,997,840	22,717	4,777,587	4,800,304	25,064	3,976,606	4,001,669
Net Expenditure	2,154	396,538	398,692	9,495	1,966,566	1,976,061	22,717	4,723,054	4,745,771	25,038	3,916,019	3,941,057
Revenue Resource Limit	2,124	398,835	400,958	10,618	1,976,774	1,987,391	25,482	4,747,481	4,772,963	30,312	3,925,367	3,955,679
Surplus / (Deficit) from Operations	(31)	2,297	2,266	1,122	10,208	11,330	2,765	24,427	27,192	5,274	9,348	14,622

Appendix 2: Cashflow Statement



North Central London
Integrated Care Board

	AP1 - APR 25	AP2 - MAY 25	AP3 - JUN 25	AP4 - JUL 25	AP5 - AUG 25	AP6 - SEP 25	AP7 - OCT 25	AP8 - NOV 25	AP9 - DEC 25	AP10 - JAN 26	AP11 - FEB 26	AP12 - MAR 26	Total
	Actual	Actual	Actual	Actual	Actual	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance bfwd	553	1,041	1,523	6,844	1,484	3,875	611	544	542	1,040	538	536	553
RECEIPTS													
Main Cash Drawdown	361,500	378,000	390,000	377,500	371,000	358,000	364,000	359,000	360,000	361,000	359,000	368,748	4,407,748
Supplementary Drawdown	1,700	0	0	0	2,600	0	0	0	0	0	0	0	4,300
Other	2,292	4,448	2,348	2,077	957	0	0	0	0	0	0	0	12,123
VAT	280	1,140	395	234	1,505	200	200	200	200	200	200	200	4,955
Total Receipts	365,773	383,589	392,743	379,811	376,062	358,200	364,200	359,200	360,200	361,200	359,200	368,948	4,429,126
PAYMENTS													
NHS Payables	289,414	283,233	282,283	283,933	306,092	293,922	294,096	294,500	293,500	294,500	294,500	298,000	3,507,973
Non NHS Payables	71,343	95,292	100,488	96,700	62,738	62,142	65,021	59,752	61,252	62,252	59,752	66,022	862,753
Salaries & Wages (inc Tax, NI & Pension)	4,529	4,580	4,652	4,538	4,842	5,400	5,150	4,950	4,950	4,950	4,950	4,950	58,440
Total Payments	365,285	383,106	387,423	385,171	373,671	361,464	364,267	359,202	359,702	361,702	359,202	368,972	4,429,167
BALANCE CFWD	1,041	1,523	6,844	1,484	3,875	611	544	542	1,040	538	536	512	512

Appendix 3: Block Contracts

NCL ICB Block Contract Summary as at 31st August 2025

Area	Trust	Budget £'000
Acute Services - NHS (BLOCK)	Barts Health NHS Trust	37,456
	Barking, Havering And Redbridge University Hospitals NHS Trust	1,340
	Chelsea And Westminster Hospital NHS Foundation Trust	4,912
	East And North Hertfordshire NHS Trust	1,635
	Great Ormond Street Hospital For Children NHS Foundation Trust	25,250
	Guy's And St Thomas' NHS Foundation Trust	19,582
	Homerton Healthcare NHS Foundation Trust	19,235
	Imperial College Healthcare NHS Trust	25,311
	King's College Hospital NHS Foundation Trust	3,666
	Lewisham And Greenwich NHS Trust	957
	London Ambulance Service NHS Trust	96,202
	London North West University Healthcare NHS Trust	22,032
	Mid and South Essex NHS Foundation Trust	748
	Moorfields Eye Hospital NHS Foundation Trust	37,130
	The Princess Alexandra Hospital NHS Trust	1,538
	Royal Free London NHS Foundation Trust	1,000,116
	Royal National Orthopaedic Hospital NHS Trust	30,906
	St George's University Hospitals NHS Foundation Trust	2,152
	The Royal Marsden NHS Foundation Trust	874
	University College London Hospitals NHS Foundation Trust	433,223
	West Hertfordshire Hospitals NHS Trust	2,132
	Whittington Health NHS Trust	250,094
	LVA - NHST	12,313
	LVA - NHFT	173
	Acute Services NHS Block Total	2,028,978
Mental Health Services Block	Central And North West London NHS Foundation Trust	6,699
	Central London Community Healthcare NHS Trust	2,670
	East London NHS Foundation Trust	1,183
	North East London NHS Foundation Trust	1,240
	North London NHS Foundation Trust	359,140
	Royal Free London NHS Foundation Trust	3,518
	South London And Maudsley NHS Foundation Trust	1,909
	Tavistock And Portman NHS Foundation Trust	16,722
	Whittington Health NHS Trust	6,201
	Mental Health Services Total	399,284

Appendix 3: Block Contracts (cont.)

NCL ICB Block Contract Summary as at 31st August 2025 (cont.)

Area	Trust	Budget £'000
Community Health Services Block	Central And North West London NHS Foundation Trust	45,140
	Central London Community Healthcare NHS Trust	62,653
	London North West University Healthcare NHS Trust	180
	North London NHS Foundation Trust	575
	North East London NHS Foundation Trust	274
	Royal Free London NHS Foundation Trust	49,523
	Tavistock And Portman NHS Foundation Trust	43
	University College London Hospitals NHS Foundation Trust	53
	Whittington Health NHS Trust	106,967
	Community Health Services Block Total	265,407
Specialist Commissioning Costs Block Total	Other Non NHS	679,128
		679,128
Primary Care Services Services Block Total	London Ambulance Service NHS Trust	5,302
	Royal Free London NHS Foundation Trust	84
		5,386
Primary Care Dental, Ophthalmic & Pharmacy	Barts Health NHS Trust	1,611
	Barking, Havering And Redbridge University Hospitals NHS Trust	4
	Cambridge University Hospitals NHS Foundation Trust	5
	Chelsea And Westminster Hospital NHS Foundation Trust	132
	Guy's And St Thomas' NHS Foundation Trust	5,139
	Homerton Healthcare NHS Foundation Trust	990
	Imperial College Healthcare NHS Trust	28
	King's College Hospital NHS Foundation Trust	621
	London North West University Healthcare NHS Trust	734
	Royal Free London NHS Foundation Trust	8,346
	St George's University Hospitals NHS Foundation Trust	60
	University College London Hospitals NHS Foundation Trust	17,905
	Whittington Health NHS Trust	5,124
	LVA - NHST	43
	LVA - NHFT	188
	Primary Care Dental, Ophthalmic & Pharmacy Total	40,930
Other Programme Services Block Total	London Ambulance Service NHS Trust	15,469
		15,469
Total Commissioning Expenditure		3,434,581