



North Central London
Health and Care
Integrated Care System



North Central London
Integrated Care Board

2024/25 Month 9 Finance Report

As at 31st December 2024

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Integrated Care Board

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North Central London
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NCL ICS Month 9 Finance Position

As at 31st December 2024

24/25 M9 Financial Position – Overview



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M9 Financial Position Overview – Revenue

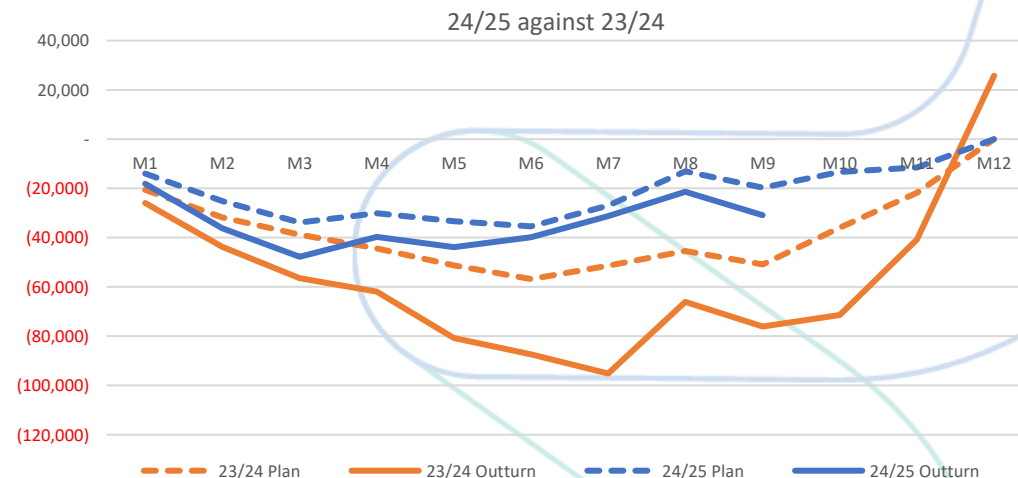
- NCL ICS reported a YTD deficit of £30.9m at M9 which is adverse to plan by £11.2m.
- There is an overall deterioration in the straight-line run rate between M8 and M9 driven by ten organisations.
- Of the £11.2m YTD adverse variance, £3.9m relates to the loss of elective income due to industrial action (IA) in June and July with £13.6m attributed to CIP shortfall and £1.5m to other pressures. This is offset by £7.9m of ERF overperformance excluding IA impact.
- M9 has seen a deterioration of £2.8m in the overall variance between M8 and M9.
 - The deterioration is driven by CIP Shortfall of £6.5m offset by other benefits £3.3m & ERF overperformance of £0.3m.

Organisation	M9 Year to date			M9 Forecast Outturn			Straightline Run Rate		
	YTD Plan (12th June submission)	YTD Actual	YTD Variance	Annual Plan (12th June submission)	Forecast Outturn	FOT Variance	M8 run rate	M9 run rate	Trajectory
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Trust Total	(30,411)	(41,589)	(11,178)	(14,552)	(14,552)	0	(46,266)	(55,452)	(9,187)
NCL ICB	10,716	10,716	-	14,552	14,552	0	14,157	14,288	131
System Total	(19,695)	(30,873)	(11,178)	-	0	0	(32,109)	(41,164)	(9,056)

	NCL M8 – M9 YTD variance		
	M8	M9	Movement
	£'000	£'000	£'000
System adverse variance	(8,345)	(11,178)	(2,833)
Adverse variance explained by IA	(3,903)	(3,903)	-
Comprised of:			
IA Costs	(259)	(259)	-
ERF loss of income	(3,644)	(3,644)	-
Adverse variance excluding IA	(4,442)	(7,275)	(2,833)
Comprised of:			
ERF (excluding IA impact)	7,588	7,911	323
CIP shortfall	(7,065)	(13,613)	(6,548)
Other	(4,965)	(1,572)	3,393

Delivering the 24/25 breakeven plan

- NCL ICS is currently behind the YTD plan. There are certain system wide financial risks and issues still to be resolved before the end of 24/25 in order for us to deliver a breakeven system plan.
- For context, the graph below shows NCL actuals for 24/25 are tracking better than 23/24. The shape of the planned financial trajectory reflects the NCL phasing of the delivery of provider efficiency savings.



24/25 M9 Financial Position - Overview



Efficiency savings at M9

	Efficiency savings at M9					
	YTD Plan	YTD Actual	YTD Variance	Annual Plan	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
System Total	167,653	151,052	(16,601)	238,708	231,088	(7,620)
Recurrent Only	144,795	109,624	(35,171)	205,642	173,331	(32,312)

- As of M9, NCL were reporting YTD savings of £151.1m which represents delivery of 63% of the total savings requirement for 24/25. The ICS is forecasting an under delivery of savings totalling £7.6m. This is driven by a shortfall of £4.7m at the ICB and £3m at MEH.
- While the YTD plan assumed c.86% of CIP to be delivered to be recurrent in nature, c.72.6% of actual CIP delivered to date is recurrent. Any under delivery of recurrent CIP in 24/25 has an adverse impact on the opening plan position for 25/26.

Capital position at M9

	ICS Capital Programme at M9					
	YTD Plan	YTD Actual	YTD Variance	Control Total	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
ICS Capital Programme	121,417	84,639	36,778	226,335	226,436	(101)

- The YTD capital position at M9 is underspent by £36.7m with the FOT in line with plan indicating the 24/25 capital allocation will be fully utilised.
- The system reserve currently includes £3m of CDEL following the capital deep dive reforecasting exercise undertaken at M6.
- We will be undertaking another deep dive exercise in February 25 to re-allocate any further capital slippages to be utilised before the end of 24/25.

IFRS16 position at M9

	IFRS16 at M9					
	YTD Plan	YTD Actual	YTD Variance	Control Total	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
IFRS16 Position	17,583	16,102	1,481	44,041	43,137	904

- The YTD IFRS 16 position is a favourable variance of £1.5m. The favourable variance is mainly driven by MEH due to the phasing of the plan with leases.
- There is a small favourable variance in the FOT driven by BEH early disposal of a lease.

Agency at M9

	Agency at M9					
	YTD Plan	YTD Actual	YTD Variance	Agency Cap	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Agency	76,695	72,955	3,740	101,830	100,575	1,255

- Agency spend is favourable against plan at M9 by £3.7m. As of M9, most providers are forecasting agency spend in line or better than plan with MEH who are forecasting an underspend of £1.9m, RFL forecasting an underspend of £1.6m & BEH/C&I forecasting a combined overspend of £2.3m. The FOT represents 98.7% of NCL's agency cap.
- NHSE set the 24/25 agency cap at £101.9m. This represents 3% of the system's total planned pay bill for 24/25. Staying within the 24/25 cap will ensure NCL meets one of its plan commitments of reducing agency to a maximum of 3% of the total pay bill across 24/25.

The background features several thick, curved lines in teal, light blue, and yellow, creating a dynamic, abstract pattern.

NCL ICB Month 9 Finance Position

As at 31st December 2024

Month 9 Summary Position



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Month 9 Summary Position

Background

The System submitted a 2024/25 balanced plan on 12th June 2024. As part of this, the ICB submitted a surplus plan of **£14.6m**.

The ICB plan includes a number of efficiencies required to deliver to the surplus position. These include a CIP target of **£26.2m**, running cost reductions of **£4.8m**, and the requirement to deliver in-year non-recurrent measures of **£14.6m**. The running cost reductions have already been realised as part of the financial planning process.

The plan also assumes full mitigation of in-year risks, currently **£16.3m** as at Month 9 (risk adjusted).

Month 9 (December 2024)

For Month 9 (Dec'24) the ICB reports a forecast break-even position against plan. Within this however, Acute reports an adverse variance of **£14.7m** driven by High-Cost Drugs and Devices and Unbundled Diagnostics (£12.3m) and pressures within Independent Sector (£2.3m).

Non-Acute reports a forecast adverse variance of **£16.6m** mainly due to pressures reported within Continuing Healthcare (£20.1m), offset in part by underspends of £3.7m reported within Community mainly due to delays in programme expenditure linked to the Community Services Review (CSR).

The remainder has been offset by a £3.1m pay underspends and the release of recurrent and non-recurrent benefits, enabling the ICB to report a breakeven position.

Summary financial position (£m)

	YTD			Full Year		
	Bud	Actual	Var	Bud	FOT	Var
	£m	£m	£m	£m	£m	£m
Revenue Resource Limit	2,911.8	2,911.8	0.0	3,836.1	3,836.1	0.0
Acute	1,483.1	1,494.3	(11.2)	1,939.4	1,954.1	(14.7)
Non-Acute	1,319.0	1,328.1	(9.1)	1,750.3	1,766.9	(16.6)
Other Pgrm Services	78.9	63.6	15.3	105.0	77.8	27.2
Running Costs	20.1	15.1	5.0	26.8	22.7	4.1
Total Operational	2,901.1	2,901.1	(0.0)	3,821.5	3,821.5	0.0
Reserves & Contingency	0.0	0.0	0.0	0.0	0.0	0.0
Total Non Operational	0.0	0.0	0.0	0.0	0.0	0.0
Total Expenditure	2,901.1	2,901.1	(0.0)	3,821.5	3,821.5	0.0
Surplus / (Deficit)	10.7	10.7	(0.0)	14.6	14.6	0.0

Month 9 Summary Position (cont.)



Month 9 Summary Position

Pay

The below table summarises the Month 9 pay position split between Programme and Running Cost. The YTD position is £2.8m favourable to budget.

Pay is forecasting a total favourable variance of £3.1m, which is mainly driven by vacancies. Running cost pay is forecasting a favourable variance of £2.2m. Non-RCA (Programme) pay costs are forecasting a favourable variance of £0.9m. The forecast includes double running, transition, and at-risk costs (£2.0m), excluding these costs the ICB would be reporting an overall favourable variance of c£5.0m.

Running/Programme	Budgeted WTE	YTD Budget	YTD Actual	YTD Variance (Fav)/Adv	2023/24 Annual Budget	Forecast Outturn	Forecast Variance (Fav)/Adv
	WTE	£000	£000	£000	£000	£000	£000
Running	157	14,041	11,956	2,084	18,721	16,521	2,200
Programme	512	31,728	31,058	669	42,304	41,438	865
	669	45,768	43,015	2,754	61,024	57,959	3,065

The pay budget outlined above includes the 2024/25 pay award. Prior to the award, the pay budget was £56.9m. For the 2023/24 financial year, the pay budget was £62.3m, leading to a realised pay saving of £5.4m as a result of the Change Programme.

Month 9 Summary Position (cont.)



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Month 9 Summary Position

Use of Non-Recurrent Funds

During 2024/25 planning the ICB committed the use of **£14.6m** of non-recurrent funding to deliver a planned surplus of **£14.6m** (as per final submitted plan on 12th June) to achieve a System breakeven position. The ICB has initiated an in-year recovery programme to ensure this target is met, noting that use of non-recurrent measures to support recurrent expenditure adversely affects the ICBs underlying position. The underlying position will continue to be monitored and reported throughout the financial year.

Complex Individualised Commissioning (CIC) and Continuing Health Care (CHC)

At Month 9 the ICB is reporting a position for Complex Care, Complex Individualised Commissioning (CIC) and Continuing Healthcare (CHC), of £174.8m (£16.3m adverse) YTD and FOT of £231.5m (£20.1m adverse).

The £20.1m FOT adverse variance is driven by CHC and is driven by pressures within CHC Fully Funded (£15.2m) of which (£4.2m) is CIP slippage and (£11.0m) a combination of price and activity. There are further adverse variances in FNC (£2.8m), Discharge (£1.6m) and Children (£0.4m) largely activity driven.

Acute Services

At Month 9 the Acute position is reporting an adverse variance to plan of £14.7m, driven by spend within High-Cost Drugs and Devices (HCDD) £12.3m and increased spend with Independent Sector providers (£2.3m).

Other Programme & Running Costs

Other Programme & Running Costs report a favourable YTD and forecast position of £20.3m and £31.3m respectively. This is mainly driven by the release of both recurrent and non-recurrent measures to offset pressures reported within Continuing Care, Acute Services and Primary Care Prescribing.

Month 9 Summary Position (cont.)

Month 9 Summary Position

Underlying Position (ULP)

For Month 9 the ICB reports a ULP deficit of **c£39.2m**. The position is driven by recurrent in-year pressures (namely within Continuing Healthcare and Acute) that have been covered via recurrent and non-recurrent measures, owing to an overall recurrent underlying pressure.

Risks & Mitigations

The ICB reports a risk adjusted position of **c£16.3m**, mitigated to **£7.0m** (net risks). Within the net risk position, £8.9m is reported in CHC and CIC driven by CIP delivery and the risk of activity and price increases.

At Month 9 all risks have been mitigated by in-year recurrent and non-recurrent measures. Any emerging risks will be covered via a financial recovery plan.

To note that the use of non-recurrent mitigations to cover recurrent risks will impact on the ICB's underlying financial position.

Cost Improvement Programme (CIP)

The Month 9 CIP performance reports an adverse variance of £4.7m against the Month 9 plan of £26.2m. This adverse variance is primarily driven by slippage and unidentified CIP in Complex Care (£4.2m) and unidentified CIP in Prescribing (£0.5m).

Against the **£26.2m** target, the ICB has identified **£18.3m** in recurrent schemes, **£4.0m** in non-recurrent schemes, with **£3.9m** currently unidentified.

ICB Month 9 Year to Date Financial Performance



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The table below provides commentary on variances by service area

YTD Financial Performance (£m)

Service	Year to Date			Key Variances
	Budget £m	Actual £m	Variance £m	
Allocations				
In year allocations	2,911.8	2,911.8	0.0	
Total Allocations	2,911.8	2,911.8	0.0	
Expenditure				
Acute	1,483.1	1,494.3	(11.2)	Adverse Variance: Due to increased activity within Independent Sector and over performance on the variable elements of block contracts (namely Drugs & Devices)
<u>Non-Acute</u>				
Mental Health & LD	359.8	360.0	(0.3)	Adverse Variance: Due to an increase in the number of invoices for non-contracted activity
Delegated Commissioning	248.2	248.2	0.0	
Community Services	275.6	272.8	2.8	Favourable Variance: Mainly due due to delays in programme expenditure linked to the Community Services Review (CSR)
Primary Care	39.7	36.5	3.3	
Primary Care - Prescribing	153.6	153.7	(0.0)	
Primary Care - Dental, Ophthalmic & Pharmacy	123.8	122.8	1.0	Favourable Variance: Mainly due to underspends against Programme support budgets.
Continuing Care	118.2	134.2	(15.9)	Adverse Variance: Driven by overspends within CHC Fully funded (£12.0m), Funded Nursing Care (£2.1m), Childrens (£0.2m), and Discharge (£1.5m)
Total	1,319.0	1,328.1	(9.1)	
<u>Other Programme Services & Running Costs</u>				
Other Programme Services	78.9	63.6	15.3	Favourable Variance: Due to the release of recurrent and non-recurrent measures to enable the ICB to report a breakeven position
Running Costs	20.1	15.1	5.0	
Total	99.0	78.7	20.3	
Total Expenditure	2,901.1	2,901.1	(0.0)	
Surplus / (Deficit)	10.7	10.7	0.0	

ICB Forecast Outturn Financial Performance



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The table below provides commentary on variances by service area

FOT Financial Performance (£m)

Service	Forecast			Key Variances
	Budget	Actual	Variance	
	£m	£m	£m	
Allocations				
In year allocations	3,836.1	3,836.1	0.0	
Total Allocations	3,836.1	3,836.1	0.0	
Expenditure				
Acute	1,939.4	1,954.1	(14.7)	Adverse Variance: Due to increased activity within Independent Sector and over performance on the variable elements of block contracts (namely Drugs & Devices)
<u>Non-Acute</u>				
Mental Health & LD	479.7	479.7	(0.0)	
Delegated Commissioning	323.0	323.0	(0.0)	
Community Services	367.5	363.8	3.7	Favourable Variance: Mainly due due to delays in programme expenditure linked to the Community Services Review (CSR)
Primary Care	53.1	52.8	0.3	
Primary Care - Prescribing	204.8	206.6	(1.7)	Adverse Variance: Driven by overperformance (£1.2m) and CIP slippage (£0.5m)
Primary Care - Dental, Ophthalmic & Pharmacy	164.5	163.3	1.3	Favourable Variance: Mainly due to underspends against Programme support budgets.
Continuing Care	157.6	177.7	(20.1)	Adverse Variance: Driven by overspends within CHC Fully funded (£15.2m), Funded Nursing Care (£2.8m), Childrens (£0.4m), and Discharge (£1.6m)
Total	1,750.3	1,766.9	(16.6)	
<u>Other Programme Services & Running Costs</u>				
Other Programme Services	105.0	77.8	27.2	Favourable Variance: Due to the release of recurrent and non-recurrent measures to enable the ICB to report a breakeven position
Running Costs	26.8	22.7	4.1	
Total	131.8	100.5	31.3	
Total Expenditure	3,821.5	3,821.5	0.0	
Surplus / (Deficit)	14.6	14.6	0.0	

Month 9 Risks & Mitigations

Risk Summary

Directorate	Risk value £'000	% RAG rating	Rag Rating	Risk adjusted value £'000	Risk adjusted Mitigation £'000	Net Risk £'000	Comments
RISKS							
Continuing Healthcare	(12,993)	69%	Amber	(8,930)	0	(8,930)	Mainly driven by CIP non-delivery and the risk of activity and price increases
Acute	(7,151)	33%	Amber	(2,369)	321	(2,048)	Increased costs within High Cost Drugs & Devices and 3% CUF uplift and Allocation shortfall
Mental Health	(2,570)	65%	Amber	(1,678)	500	(1,178)	CIP delivery risk
Primary Care - Prescribing	(2,912)	30%	Amber	(874)	0	(874)	CIP non-delivery and risk of activity increases, and increased drug costs
Primary Care - DOP	(1,683)	91%	Red	(1,539)	1,539	0	Pharmacy First Funding gap, fully mitigated via additional funding expected from NHSE
Community	0		Amber	0	1,360	1,360	Overall opportunity position arising from potential underspends against Ageing Well
Other Programme / R/Cost	(899)	81%	Red	(724)	2,888	2,164	Overall opportunity position driven by potential benefits released as part of a Financial Recovery plan
Primary Care	(400)	54%	Green	(215)	2,689	2,474	Overall opportunity position driven by the release of non-recurrent benefits into the position
TOTAL RISKS	(28,608)	57%	Amber	(16,328)	9,296	(7,031)	
				Mitigations required		7,031	
				REPORTED RISK POSITION		0	

Month 9 Risk Position

For Month 9, the total identified risks amount to **£28.6m**. These risks have been evaluated and categorised using a RAG (Red, Amber, Green) rating system, which assesses the likelihood of each risk materialising. The total risk adjusted position for Month 9 is **£16.3m**.

The overall opportunity position reported within both Community and Primary Care (**£1.4m** and **£2.5m** respectively) relate to potential non-recurrent benefits that could be released into the financial position linked mainly do Investment & Impact Fund (Primary Care) and Ageing Well (Community). The opportunity position reported within Finance (**£2.2m**) relate to additional non-recurrent measures identified to help mitigate the overall risk position for 2024/25.

Mitigations

The ICB reports a fully mitigated risk position for Month 9. Identified mitigations are currently **£9.3m** (risk adjusted), the ICB therefore requires additional mitigations of **£7.0m** to fully cover the risk position at Month 9. These additional mitigations are expected to be achieved through an in-year financial recovery programme, noting that the use of non-recurrent mitigations to cover recurrent risks will impact on the ICB's underlying financial position.

Appendices

- Appendix 1** - Income & Expenditure
- Appendix 2** - Cash Flow Statement
- Appendix 3** - Block Contracts

Appendix 1: Income & Expenditure Statement

	2024/25 In-Month AP9 - DEC 24			2024/25 Year to Date AP9 - DEC 24			2024/25 Annual Forecast			2023/24 Outturn		
	Admin	Prog	Total	Admin	Prog	Total	Admin	Prog	Total	Admin	Prog	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Operating Revenue												
Prescription fees and charges	0	(1,309)	(1,309)	0	(11,322)	(11,322)	0	(14,987)	(14,987)	0	(14,683)	(14,683)
Education, training and research	0	0	0	0	0	0	0	0	0	0	0	0
Non-patient care services to other bodies	0	(2,553)	(2,553)	0	(17,752)	(17,752)	0	(22,950)	(22,950)	0	(24,027)	(24,027)
Other Contract income	0	(17)	(17)	0	(152)	(152)	0	(203)	(203)	0	(7,000)	(7,000)
Other non contract revenue	0	(1,736)	(1,736)	0	(10,789)	(10,789)	0	(13,905)	(13,905)	0	(12,601)	(12,601)
Total Operating revenue	0	(5,615)	(5,615)	0	(40,015)	(40,015)	0	(52,045)	(52,045)	0	(58,312)	(58,312)
Operating Expenses	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Employee Expenses												
Perm E/ees - Salaries and Wages	1,122	2,208	3,330	9,482	19,629	29,111	15,995	36,393	52,388	16,387	23,645	40,033
Perm E/ees - Social Security Costs	106	302	408	908	2,694	3,601	0	0	0	1,970	3,008	4,978
Perm E/ees - Em/er Contribs to NHS Pension	113	371	484	987	3,359	4,345	0	0	0	4,700	3,912	8,611
Perm E/ees - Apprenticeship Levy	16	0	16	144	0	144	189	0	189	213	0	213
Perm E/ees - Termination benefits	0	149	149	11	1,088	1,099	0	0	0	0	8,972	8,972
Other E/ees - Salaries and Wages	49	434	483	415	4,030	4,445	526	5,045	5,571	2,325	5,730	8,055
Total Gross employee expenses	1,407	3,465	4,872	11,946	30,800	42,746	16,710	41,438	58,148	25,595	45,268	70,863
Other Operating Expenses												
Services from other CCGs and NHS England	0	6	6	8	54	62	0	72	72	47	85	132
Services from foundation trusts	0	138,430	138,430	0	1,051,839	1,051,839	0	1,393,774	1,393,774	0	1,378,493	1,378,493
Services from other NHS trusts	0	105,066	105,066	0	915,281	915,281	0	1,219,340	1,219,340	0	1,173,340	1,173,340
Purchase of healthcare from non-NHS bodies	0	56,990	56,990	0	361,220	361,220	0	586,450	586,450	0	409,897	409,897
Purchase of social care	0	707	707	0	6,363	6,363	0	8,484	8,484	0	8,225	8,225
Chair and Non Executive Members	11	4	15	90	0	90	0	0	0	314	0	314
Supplies and services – clinical	0	80	80	0	1,008	1,008	0	1,344	1,344	0	1,958	1,958
Supplies and services – general	58	367	424	710	25,404	26,113	2,332	3,483	5,815	1,096	11,840	12,935
Consultancy services	0	0	0	0	0	0	0	0	0	198	1,011	1,209
Establishment	23	155	178	183	2,513	2,696	457	4,390	4,847	562	3,990	4,552
Transport	(0)	1	1	0	6	6	1	0	0	1	0	2
Premises	24	61	85	253	2,664	2,917	345	4,042	4,388	337	3,851	4,188
Impairments and reversals of receivables	0	0	0	0	0	0	0	0	0	0	0	0
Depreciation	84	0	84	757	0	757	1,009	0	1,009	1,009	0	1,009
Audit fees	20	0	20	181	0	181	242	0	242	216	0	216
- Internal audit services	18	0	18	203	0	203	281	0	281	256	0	256
- Other services	0	0	0	0	0	0	0	0	0	26	0	26
General Dental services and personal dental services	0	6,849	6,849	0	66,359	66,359	0	89,240	89,240	0	84,447	84,447
Prescribing costs	0	16,639	16,639	0	153,115	153,115	0	205,848	205,848	0	206,931	206,931
Pharmaceutical services	0	3,814	3,814	0	32,741	32,741	0	43,655	43,655	0	46,133	46,133
General Ophthalmic services	0	1,139	1,139	0	11,138	11,138	0	14,879	14,879	0	14,731	14,731
GPMS/APMS and PCTMS	0	27,843	27,843	0	261,572	261,572	0	349,016	349,016	0	319,744	319,744
Other professional fees excl. audit	6	151	157	57	1,529	1,586	23	239	262	134	1,786	1,920
Legal Fees	60	7	67	366	50	415	831	74	905	491	177	669
Education and training	38	126	164	337	1,247	1,584	459	1,726	2,185	161	544	705
Other expenditure	1	1,102	1,103	11	1,102	1,112	13	(116,655)	(116,642)	24	1,079	1,103
Total other costs	343	359,534	359,877	3,154	2,895,205	2,898,359	5,992	3,809,403	3,815,395	4,871	3,668,263	3,673,135
Net Operating Expenditure	1,750	362,999	364,749	15,100	2,926,005	2,941,105	22,702	3,850,841	3,873,543	30,467	3,713,531	3,743,998
Net Expenditure	1,750	357,384	359,135	15,100	2,885,990	2,901,090	22,702	3,798,796	3,821,498	30,467	3,655,219	3,685,686
Revenue Resource Limit	2,231	358,181	360,412	20,078	2,891,729	2,911,806	26,770	3,809,280	3,836,050	33,646	3,662,955	3,696,601
Surplus / (Deficit) from Operations	480	797	1,277	4,977	5,738	10,716	4,068	10,484	14,552	3,179	7,736	10,915

Appendix 2: Cashflow Statement



North Central London
Integrated Care Board

	AP1 - APR 24	AP2 - MAY 24	AP3 - JUN 24	AP4 - JUL 24	AP5 - AUG 24	AP6 - SEP 24	AP7 - OCT 24	AP8 - NOV 24	AP9 - DEC 24	AP10 - JAN 25	AP11 - FEB 25	AP12 - MAR 25	Total
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	F/Cast	F/Cast	F/Cast	F/Cast
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance b fwd	905	553	995	3,340	3,169	3,531	1,393	791	348	532	364	863	905
RECEIPTS													
Main Cash Drawdown	276,000	287,000	284,700	272,500	280,000	274,000	266,795	275,000	288,500	292,000	287,000	295,200	3,378,695
Supplementary Drawdown	41,000	4,800	0	0	0	0	42,505	0	33,400	0	4,000	4,100	129,805
Other	3,112	3,338	2,361	1,665	6,642	1,430	5,241	8,013	2,762	0	0	0	34,563
VAT	224	211	210	1,207	524	340	178	241	477	250	250	250	4,362
Total Receipts	320,335	295,349	287,271	275,372	287,166	275,770	314,719	283,253	325,139	292,250	291,250	299,550	3,547,425
PAYMENTS													
NHS Payables	234,297	208,042	207,948	211,852	231,738	207,278	243,954	218,240	245,316	216,903	215,557	215,482	2,656,606
Non NHS Payables	81,754	82,839	72,967	59,496	51,084	66,618	66,618	59,965	74,839	70,765	70,444	79,585	836,973
Salaries & Wages (inc Tax, NI & Pension)	4,637	4,026	4,011	4,196	3,982	4,012	4,749	5,492	4,800	4,750	4,750	4,750	54,155
Total Payments	320,688	294,907	284,926	275,544	286,804	277,907	315,321	283,697	324,954	292,419	290,751	299,817	3,547,734
BALANCE CFWD	553	995	3,340	3,169	3,531	1,393	791	348	532	364	863	596	596

Appendix 3: Block Contracts

NCL ICB Block Contract Summary as at 31st December 2024

Area	Trust	Budget £'000
Acute Services - NHS (BLOCK)	Barts Health NHS Trust	33,095
	Barking, Havering And Redbridge University Hospitals NHS Trust	1,300
	Chelsea And Westminster Hospital NHS Foundation Trust	4,549
	East And North Hertfordshire NHS Trust	1,619
	Great Ormond Street Hospital For Children NHS Foundation Trust	20,096
	Guy's And St Thomas' NHS Foundation Trust	19,308
	Homerton University Hospital NHS Foundation Trust	18,684
	Imperial College Healthcare NHS Trust	24,234
	King's College Hospital NHS Foundation Trust	3,376
	Lewisham And Greenwich NHS Trust	899
	London Ambulance Service NHS Trust	94,422
	London North West University Healthcare NHS Trust	19,825
	Mid and South Essex NHS Foundation Trust	685
	Moorfields Eye Hospital NHS Foundation Trust	33,370
	North Middlesex University Hospital NHS Trust	318,435
	The Princess Alexandra Hospital NHS Trust	1,535
	Royal Free London NHS Foundation Trust	621,054
	Royal National Orthopaedic Hospital NHS Trust	24,953
	St George's University Hospitals NHS Foundation Trust	1,898
	The Royal Marsden NHS Foundation Trust	1,148
	University College London Hospitals NHS Foundation Trust	400,983
	West Hertfordshire Hospitals NHS Trust	2,108
	Whittington Health NHS Trust	235,410
LVA - NHST	4,831	
LVA - NHFT	8,012	
Acute Services NHS Block Total		1,895,828

Appendix 3: Block Contracts (cont.)

NCL ICB Block Contract Summary as at 31st December 2024 (cont.)

Area	Trust	Budget £'000
Mental Health Services Block	Barnet, Enfield And Haringey Mental Health NHS Trust	199,616
	Central And North West London NHS Foundation Trust	6,515
	Camden And Islington NHS Foundation Trust	145,258
	Central London Community Healthcare NHS Trust	3,055
	East London NHS Foundation Trust	1,154
	North East London NHS Foundation Trust	1,210
	Royal Free London NHS Foundation Trust	2,630
	South London And Maudsley NHS Foundation Trust	1,861
	Tavistock And Portman NHS Foundation Trust	16,622
	Whittington Health NHS Trust	4,871
	North Middlesex University Hospital NHS Trust	864
Mental Health Services Total		383,655
Community Health Services Block	Barnet, Enfield And Haringey Mental Health NHS Trust	243
	Central And North West London NHS Foundation Trust	44,393
	Central London Community Healthcare NHS Trust	61,326
	Camden And Islington NHS Foundation Trust	234
	London North West University Healthcare NHS Trust	175
	North Middlesex University Hospital NHS Trust	41,514
	Royal Free London NHS Foundation Trust	6,041
	Tavistock And Portman NHS Foundation Trust	42
	University College London Hospitals NHS Foundation Trust	100
	Whittington Health NHS Trust	103,451
	Community Health Services Block Total	
Primary Care Dental, Ophthalmic & Pharmacy	Secondary Dental Care – Intra Trust	32,330
	Secondary Dental Care – Inter Trust	8,786
	Secondary Dental Care – LVA Trust	1,092
Primary Care Dental, Ophthalmic & Pharmacy Total		42,209
Total Commissioning Expenditure		2,579,211