



North Central London
Integrated Care Board



North Central London
Integrated Care System

2023-24 Finance Report

Month 9 December 2023

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NCL ICS Financial Position 23/24 – Month 9 (Dec'23)

23/24 M9 Financial Position - Overview

NCL ICS is reporting a £76.3m deficit at Month 9 representing an adverse variance of £25.3m against the YTD plan. The FOT for the NCL system at M9 is a deficit of £14.4m entirely driven by the impact of Industrial Action in M9 and M10.

M9 Financial Position Overview - Revenue

Organisation	M9 Year to date			M9 Forecast Outturn		
	YTD Plan (17 th May)	YTD Actual	YTD Variance	Annual Plan (17 th May)	Forecast Outturn	FOT Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Trust Total	(58,910)	(84,209)	(25,299)	(10,621)	(24,918)	(14,297)
NCL ICB	7,966	7,917	(50)	10,622	10,522	(100)
System Total	(50,944)	(76,293)	(25,349)	1	(14,396)	(14,397)

- NCL ICS reported a YTD deficit of £76.3m at M9 which is adverse to plan by £25.3m.
- The key drivers of the M9 YTD variance of £25.3m are set out in the table below.

	M9 Variance Drivers
	£'000
System adverse variance	(25,349)
Variance explained by IA	(11,050)
Comprised of:	
Direct IA costs	(17,732)
N/R IA Funding	15,484
Other IA savings	450
ERF under performance (due to IA)	(9,251)
Variance excluding IA	(14,298)
Comprised of:	
ERF (excluding IA impact)	18,718
N/R Other IA Funding	6,271
CIP shortfall and other	(39,287)

- Of the M9 adverse variance of £25.3m, £11.1m relates to IA and £14.3m relates to issues excluding IA which is mostly driven by the in-month deterioration in CIP shortfall and Other described above.

M9 NCL 23/24 FOT

- The FOT for the NCL system at M9 is a deficit of £14.4m. This represents an adverse movement of £14.4m **entirely driven by December and January IA costs as shown in the table below.**

Organisation	23/24 FOT (22 nd Nov)	Reported FOT in M9 PFR	Difference from 22 nd Nov FOT	M9 + M10 IA Impact reported
	£'000	£'000	£'000	£'000
Trust Total	(10,621)	(24,918)	(14,297)	(14,297)
NCL ICB	10,622	10,522	(100)	(100)
System Total	1	(14,396)	(14,397)	(14,397)

- The change in FOT follows instructions from NHSE to report the impact of industrial action in M9 and M10 as an allowable adverse movement against the forecast submitted on 22nd November 23 which was breakeven for NCL.
- In November 23, NHS England announced a number of measures as settlement for industrial action that took place in between April and October 2023. The main measures included a funding pot to cover direct costs of industrial action and a further 2% points reduction in the ERF target for 23/24 bringing the total reduction in ERF target for 23/24 to 4% points.
- Systems in England were asked to submit a supplementary FOT return on 22 November 23 to reflect the impact of these measures on the 23/24 FOT for providers and the ICB
- The NCL system submitted a breakeven FOT in November 23 underpinned by utilisation of the non-recurrent funding pot allocated to NCL.

System Risk at M9

- NCL is reporting a net system risk of c.£40m at M9, mainly relating to contractual issues, efficiency delivery and additional costs such as winter pressures. The system risk position will be reviewed again at M10 in light of reported YTD performance.

23/24 M9 Financial Position – Overview (cont.)

M9 Financial Position Overview (cont.)

Capital position at M9

- Providers are reporting YTD overspends of £0.2m across the NCL capital programme at M9. Four trusts are reporting adverse variances mainly due to the phasing of the plan, offset by underspends at other providers.
- The capital allocation for 23/24 is fully utilised** but the FOT for the ICS programme shows an underspend of £6.2m at M9. This is made up of:
 - £11.2m favourable variance which includes an adjustment to exclude over-programming of £9.3m from the 23/24 plan and a £1.9m transfer of capital allocation to Primary care in the ICB, i.e. the ICS capital programme is being fully utilised.
 - £5m adverse variance at WHIT relating to additional CDEL cover that will be received for the Fire remedial works at the trust.
- The FOT also reflects distribution of the strategic reserve and the re-forecast exercise undertaken in October, hence why numerous trusts are forecasting favourable variances.
- IFRS 16** - NHSE's Capital & Cash team have confirmed NCL's IFRS16 allocation which is £18.8m for 23/24. The allocation has been informed by using the M6 FOT submitted by trusts, less low likelihood schemes and NCL's share of the London wide IFRS16 pressure which is £262k for NCL. The FOT of £25.4m at M9 includes all IFRS16 schemes and we believe there will be an opportunity to revise the FOT down to the budget available at M10.

Provider efficiency savings at M9

- The 23/24 plan for the NCL system assumes delivery of £155.3m of efficiency savings by M9. As of M9, NCL were reporting YTD savings of £132.7m which represents delivery of 48% of the total savings requirement for 23/24.
- As of M9, NCL were reporting YTD recurrent savings of £91.8m which represents delivery of 42.2% of the total recurrent savings requirement for 23/24. The FOT is an under delivery of £57.5m of recurrent savings for 23/24. This will adversely affecting the opening plan position for 24/25.

Provider agency at M9

- Agency spend is adverse against plan at M9 by £13.2m.
- The agency cap has been exceeded by c.£3m and we believe that this has been impacted by IA and elective recovery.

	ICS Capital Programme					
	M9			23/24		
	YTD Plan	YTD Actual	YTD Variance	Annual Plan	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
ICS Capital Programme	111,755	111,545	210	195,696	189,473	6,223

	IFRS16					
	M9			23/24		
	YTD Plan	YTD Actual	YTD Variance	Allocation	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
IFRS16	5,793	9,547	(3,754)	18,752	25,447	(6,695)

	Efficiency Savings							
	M9 Year to date				M9 FOT			
	Plan	Actual	Variance	Variance	Plan	Actual	Variance	Variance
	YTD	YTD	YTD	YTD	FOT	FOT	FOT	FOT
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Total System efficiencies	180,565	152,784	(27,781)	(15.4%)	275,895	272,360	(3,535)	(1.3%)
Recurrent efficiencies	149,968	91,750	(58,218)	(38.8%)	217,231	159,779	(57,452)	(26.4%)

	Agency							
	M9 Year to date				M9 FOT			
	YTD Plan	YTD Actual	Variance	Variance	YTD Plan	YTD Actual	Variance	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%
Total Provider Agency Spend	70,817	84,021	(13,204)	(18.6%)	93,615	107,269	(13,654)	(14.6%)
System level agency cap					104,061			



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NCL ICB Financial Position

23/24 – Month 9 (Dec'23)

Month 9 Summary Position



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Month 9 Summary Position

Background

The System submitted a final 2023/24 balanced plan on 17th May 2023. As part of this, the ICB submitted a surplus plan of £10.6m. The reported surplus position is required to ensure the overall System can report a breakeven position.

However, the ICB plan is subject to the achievement of a number of challenging targets including full achievement of the ICB's efficiency target, £25.6m and additional pay vacancy and non-pay running cost efficiencies of £2.9m and £0.7m respectively. The plan also assumed full mitigation of a substantial risk profile, currently £21.8m as at Month 9 (risk adjusted).

Month 9 (December 2023)

For Month 9 (Dec'23) the ICB reports a forecast **£0.1m** adverse position against plan due to Locum cover for additional capacity as a result of Industrial Action reported within Primary Care. The Acute position forecasts an adverse variance of **c£1.7m** driven by increased activity within Independent Sector. Non-Acute forecasts pressures of **c£22.0m** mainly driven by;

- **Primary Care Co-Commissioning** pressures (**£12.3m**) due to costs for the Additional Roles Reimbursement Scheme (ARRS). The ICB is expecting the ARRS costs to be fully reimbursed,
- **Continuing Healthcare** pressures (**£7.8m**) driven by pressures reported within Adults Fully funded (£4.9m), Joint Funding (£1.3m), Funded Nursing care (£1.0m), Childrens (£0.7m),
- **Prescribing** pressures due to increases in price and activity, and CIP slippage (**£5.9m**),
- **Mental Health** pressures (**£2.0m**) driven by increased s117 placement costs and activity within LD and Mental Health,
- Increase in Audiology, Gynaecology, Termination of Pregnancy (TOPS) and Community Equipment Services reported within **Community** (**£1.3m**),

Forecast pressures are offset by underspends reported in **Other Programme Services** (**£22.1m**) driven the recognition of expected ARRS allocation from NHSE, which will offset the pressure reported within Primary Care Delegated Commissioning. In addition, the ICB reports underspends reported within **Primary Care Dental, Ophthalmic & Pharmacy (DOP)** of **£7.1m** mainly driven by underperformance within Dental, and underspends within **Running Costs** (**£1.5m**) driven by pay underspends.

Summary financial position (£m)

	YTD			Full Year		
	Bud	Actual	Var	Bud	FOT	Var
	£m	£m	£m	£m	£m	£m
Revenue Resource Limit	2,747.3	2,747.3	0.0	3,614.6	3,614.6	0.0
Acute	1,332.4	1,333.0	(0.6)	1,751.6	1,753.3	(1.7)
Non-Acute	1,247.5	1,256.0	(8.5)	1,650.3	1,672.4	(22.1)
Other Prgm Services	107.9	100.1	7.8	133.4	111.2	22.1
Running Costs	21.8	20.6	1.2	29.0	27.5	1.5
COVID-19 Costs	29.7	29.7	0.0	39.7	39.7	0.0
Total Operational	2,739.4	2,739.4	(0.0)	3,604.0	3,604.1	(0.1)
Reserves & Contingency	0.0	0.0	0.0	0.0	0.0	0.0
Total Non Operational	0.0	0.0	0.0	0.0	0.0	0.0
Total Expenditure	2,739.4	2,739.4	(0.0)	3,604.0	3,604.1	(0.1)
Surplus / (Deficit)	8.0	7.9	(0.0)	10.6	10.5	(0.1)

Month 9 Summary Position (cont.)

Month 9 Summary Position

Key points to note

The below summarises the reported **FOT** variances. A detailed variance analysis is available on slide 11 for YTD and slide 12 for FOT.

Below are the key **adverse Forecast** variances reported at Month 9:

- **(£12.6m)** reported within Delegated Commissioning mainly due to costs for the Additional Roles Reimbursement Scheme (ARRS). The ICB is expecting the ARRS costs to be fully reimbursed,
- **(£7.8m)** reported within Continuing Care driven by pressures reported within Adults Fully funded, Joint Funding, Funded Nursing care and Childrens,
- **(£5.9m)** reported within Prescribing due to price and activity pressures, and slippage in achievement of this year's CIP target,
- **(£2.0m)** reported within Mental Health driven by s117 placement costs and activity within LD and Mental Health,
- **(£1.7m)** reported within Acute due increased activity within Independent Sector (£2.1m), offset by a favourable position reported against Fertility budget (£0.4m),
- **(£1.3m)** reported within Community due to increased activity within Audiology, Gynaecology, Termination of Pregnancy (TOPS) and Community Equipment Services.

The above has been offset by the below **favourable Forecast** variances;

- **£22.1m** Reported within Other Programme Services mainly driven by the recognition of expected ARRS allocation from NHSE, which will offset the pressure reported within Primary Care Delegated Commissioning (£12.3m), and by the release of non-recurrent measures to enable the ICB to report a breakeven position (£9.8m),
- **£7.1m** reported within Dental, Ophthalmic & Pharmacy (DOP) due to underperformance within Dental,
- **£1.5m** reported within Running Costs driven by pay underspends, and underspends within the Corporate Affairs area,
- **£0.5m** reported within Primary Care due to income from NHSE to fund agency staff working on capital projects (costs reported within Other Programme Services), £0.6m. This has been offset by pressures due to Locum cover for additional capacity as a result of Industrial Action (£0.1m).

Month 9 Summary Position (cont.)



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Month 9 Summary Position

Pay

The below tables summarises the Month 9 pay position split between Programme and Running Cost. The YTD position is breakeven.

Pay is forecasting a total favourable variance of £4.4m. This favourable variance is made up of £2.3m in pay budgets, this is improved by a further £2.1m of earmarked funding held in non-pay which is contributing towards pay costs.

The current pay forecast assumes that all vacancies are held to the end of the financial year.

Running/Programme	Budgeted WTE	YTD Budget	YTD Actual	YTD Variance Fav/(Adv)	2023/24 Annual Budget	Forecast Outturn	Forecsat Variance Fav/(Adv)	Income and Non Pay budgets	Revised Forecast Variance incl. Income/Non pay Fav/(Adv)
	WTE	£000	£000	£000					£000
Running	271	17,484	17,742	(259)	23,316	22,536	780	0	780
Programme	535	29,262	29,009	253	39,016	37,502	1,514	2,129	3,643
Total	806	46,746	46,752	(6)	62,332	60,038	2,295	2,129	4,423

Month 6 Summary Position (cont.)

Month 6 Summary Position

Efficiencies

The ICB plan assumes efficiencies of £30.7m being £25.6m recurrent and £5.1m non-recurrent. At Month 9 this planned efficiency target reduces to £29.2m due to the revised implementation date of the new organisational structure from October'23 to April'24. Against this revised target of £29.2m the ICB is delivering a total of £27.3, being £12.8m recurrently and £14.5m non-recurrently, with slippage of c£1.9m. Included within non-recurrent is £7.0m of cost avoidance in complex care.

It is a 2024/25 planning assumption that 2023/24 recurrent efficiencies that have been delivered non-recurrently will be added to the 2024/25 efficiency target along with any 2023/24 CIP slippage.

Use of Non-Recurrent Funds

During 2023/24 planning the ICB committed the use of c£15m of non-recurrent funding to deliver a planned surplus of £10.6m to achieve system breakeven. As at Month 9 the ICB has identified £5.5m of recurrent budgets to bridge this gap, with the remainder funded via non-recurrent measures. The use of non-recurrent measures to support recurrent expenditure will adversely affect the ICBs underlying position. We are working with all budget holders to maximise the use of recurrent solutions.

Risks & Mitigations

Total risks have been identified as c£42.4m, which has been risk adjusted to c£21.8m based on the likelihood of risks materialising.

The ICB reports a fully mitigated risk position for Month 9. All Executive Directors have been asked to review risk values and likelihoods as part of their business-as-usual budget meetings with their finance manager. The use of non-recurrent mitigations to cover recurrent risks will impact on the ICB's underlying financial position, adversely affecting the ICBs starting position in 2024/25.

ICB Month 9 Year to Date Financial Performance



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The table below provides commentary on variances by service area

YTD Financial Performance (£m)

Service	Year to Date			Key Variances
	Budget £m	Actual £m	Variance £m	
Allocations				
In year allocations	2,747.3	2,747.3	0.0	
Total Allocations	2,747.3	2,747.3	0.0	
Expenditure				
Acute	1,359.5	1,360.0	(0.6)	Adverse Variance: Due to increased activity within Independent Sector (£1.0m), offset by a favourable position reported within Fertility budgets (£0.4m)
Non-Acute				
Mental Health & LD	329.1	330.6	(1.5)	Adverse Movement: Increased s117 placement costs and activity within LD and Mental Health
Delegated Commissioning	225.5	227.8	(2.3)	Adverse Movement: Mainly driven by Additional Roles Reimbursement Scheme (ARRS) costs above the budgeted amount. An additional allocation from NHSE is expected to fully fund this, which is reported within Other Programme Services
Community Services	271.3	272.3	(1.0)	Adverse Variance: Variance arising due to increased activity within Audiology, Gynaecology, Termination of Pregnancy (TOPS) and Community Equipment Services.
Primary Care	35.7	35.4	0.3	Favourable Variance: Due to the release of capital funding to fund agency staff working on capital projects (costs reported within Other Programme Services), £0.4m. This has been offset by pressure due to Locum cover for additional capacity as a result of Industrial Action (£0.1m)
Primary Care - Prescribing	154.3	158.7	(4.4)	Adverse Variance: Due to increased price and activity, and slippage in achievement of this year's CIP target
Primary Care - Dental, Ophthalmic & Pharmacy	119.3	112.8	6.5	Favourable Variance: Driven by underperformance within Dental
Continuing Care	112.4	118.6	(6.2)	Adverse Variance: Driven by pressures reported within Adults Fully funded (£3.6m), Joint Funding (£1.0m), Funded Nursing care (£0.8m), Childrens (£0.6m) and Staffing & Support pressures (£0.2m)
Total	1,247.6	1,256.1	(8.5)	
Other Programme Services & Running Costs				
Other Programme Services	110.6	102.7	7.8	Favourable Variance: Mainly driven by the recognition of expected ARRS allocation from NHSE, which will offset the pressure reported within Primary Care Delegated Commissioning (£2.0m), with the remaining due to the release of non-recurrent measures to enable the ICB to report a breakeven position
Running Costs	21.8	20.6	1.2	Favourable Movement: Driven by pay underspends, and underspends within the Corporate Affairs area
Total	132.3	123.3	9.0	
Total Expenditure	2,739.4	2,739.4	(0.0)	
Surplus / (Deficit)	8.0	7.9	0.0	

ICB Forecast Outturn Financial Performance



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The table below provides commentary on variances by service area

FOT Financial Performance (£m)

Service	Forecast			Key Variances
	Budget £m	Actual £m	Variance £m	
Allocations				
In year allocations	3,614.6	3,614.6	0.0	
Total Allocations	3,614.6	3,614.6	0.0	
Expenditure				
Acute	1,787.7	1,789.4	(1.7)	Adverse Variance: Due to increased activity within Independent Sector (£2.1m), offset by a favourable position reported within Fertility budgets (£0.4m)
<u>Non-Acute</u>				
Mental Health & LD	438.8	440.8	(2.0)	Adverse Movement: Increased s117 placement costs and activity within LD and Mental Health
Delegated Commissioning	295.1	307.7	(12.6)	Adverse Movement: Mainly driven by Additional Roles Reimbursement Scheme (ARRS) costs above the budgeted amount. An additional allocation from NHSE is expected to fully fund this, which is reported within within Other Programme Services
Community Services	355.4	356.7	(1.3)	Adverse Variance: Variance arising due to increased activity within Audiology, Gynaecology, Termination of Pregnancy (TOPS) and Community Equipment Services.
Primary Care	46.5	46.0	0.5	Favourable Variance: Due to the release of capital funding to fund agency staff working on capital projects (costs reported within Other Programme Services), £0.6m. This has been offset by pressure due to Locum cover for additional capacity as a result of Industrial Action (£0.1m)
Primary Care - Prescribing	205.7	211.6	(5.9)	Adverse Variance: Due to increased price and activity, and slippage in achievement of this year's CIP target
Primary Care - Dental, Ophthalmic & Pharmacy	159.0	152.0	7.1	Favourable Variance: Driven by underperformance within Dental
Continuing Care	149.8	157.6	(7.8)	Adverse Variance: Driven by pressures reported within Adults Fully funded (£4.9m), Joint Funding (£1.3m), Funded Nursing care (£1.0m), Childrens (£0.7m) and offset by a favourable variance in Staffing & Support of £0.2m due underspends in the Non Pay budget
Total	1,650.3	1,672.4	(22.1)	
<u>Other Programme Services & Running Costs</u>				
Other Programme Services	136.9	114.7	22.1	Favourable Variance: Mainly driven by the recognition of expected ARRS allocation from NHSE, which will offset the pressure reported within Primary Care Delegated Commissioning (£12.3m), with the remaining due to the release of non-recurrent measures to enable the ICB to report a breakeven position
Running Costs	29.0	27.5	1.5	Favourable Movement: Driven by pay underspends, and underspends within the Corporate Affairs area
Total	165.9	142.2	23.6	
Total Expenditure	3,604.0	3,604.1	(0.1)	
Surplus / (Deficit)	10.6	10.5	(0.1)	

Month 9 Risks & Mitigations



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Risk Summary

Directorate	Risk value Month 9 £'000	% RAG rating	Rag Rating	Risk value adjusted Month 9 £'000	Comments
RISKS					
Continuing Healthcare Team	(3,000)	28%	Yellow	(830)	Risk of additional costs to the Local Authority for jointly funded services
Acute - Variable Element of Block Contract	(8,750)	80%	Red	(7,000)	Increased costs within High cost drugs and devices
Primary Care - Prescribing	(9,598)	29%	Yellow	(2,812)	Risk of growth increasing to London average
Community	(750)	40%	Yellow	(298)	Increased pressures with Community ENT services provided by Whittington
Acute Other	(1,000)	73%	Yellow	(727)	Risk of increased activity within Independent sector
Change Management Programme	(2,671)	25%	Green	(668)	Transition costs relating to the new structures as part of the Organisation Change Programme
Primary Care	(14,882)	57%	Yellow	(8,443)	Driven by risk of ARRS funding shortfall (£6.1m), increased premises costs (£1.4m) and list size growth exceeding plan (£0.6m)
Other	(1,723)	59%	Yellow	(1,019)	VOID cost pressures and non delivery of efficiency targets
TOTAL RISKS	(42,374)	51%	Yellow	(21,796)	
MITIGATIONS					
Mitigations identified	32,767	67%	Green	21,914	
TOTAL Mitigations	32,767	67%	Green	21,914	
NET RISK POSITION					
Mitigations required	9,607	-1%	Green	(118)	
REPORTED RISK POSITION	0	0%	Green	0	

Month 9 Risk Position

Total risks have been identified as c£42.4m, which has been risk adjusted to c£21.8m based on the like likelihood of risks materialising.

Over half of the risk adjusted risk value sits within Primary Care and mainly related to ARRS funding shortfall risks and prescribing growth pressures.

The ICB reports a risk adjusted position of £7m in relation to High-cost drugs and devices.

Any recurrent risks that materialise, and covered via non- recurrent measures, will adversely impact the ICBs underlying position.

Mitigations

The ICB reports a fully mitigated risk position for Month 9, identified mitigations are currently c£21.9m. Noting that the use of non-recurrent mitigations to cover recurrent risks will impact on the ICB's underlying financial position, adversely affecting the ICBs starting position in 2024/25.

Financial Accounts

Appendices

Appendix 1 - Income & Expenditure

Appendix 2 - Cash Flow Statement

Appendix 3 – Block Contracts

Appendix 1 - Income & Expenditure

	2023/24 In-Month AP9 - DEC 23			2023/24 Year to Date AP9 - DEC 23			2023/24 Annual Forecast			2022/23 Outturn		
	Admin	Prog	Total	Admin	Prog	Total	Admin	Prog	Total	Admin	Prog	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Operating Revenue												
Prescription fees and charges	0	(1,869)	(1,869)	0	(10,899)	(10,899)	0	(13,545)	(13,545)	0	0	0
Education, training and research	0	0	0	0	0	0	0	0	0	0	0	0
Non-patient care services to other bodies	0	(1,470)	(1,470)	0	(15,419)	(15,419)	0	(20,909)	(20,909)	(60)	(18,898)	(18,958)
Other Contract income	0	(811)	(811)	0	(5,143)	(5,143)	0	(6,494)	(6,494)	(1,062)	(3,977)	(5,040)
Other non contract revenue	0	(1,121)	(1,121)	0	(9,714)	(9,714)	0	(12,854)	(12,854)	0	0	0
Total Operating revenue	0	(5,271)	(5,271)	0	(41,175)	(41,175)	0	(53,800)	(53,800)	(1,122)	(22,875)	(23,997)
Operating Expenses	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Employee Expenses												
Perm E/ees - Salaries and Wages	1,265	1,922	3,187	12,362	17,452	29,814	14,590	20,966	35,556	13,841	16,299	30,139
Perm E/ees - Social Security Costs	157	258	415	1,506	2,277	3,784	2,728	4,151	6,879	1,552	2,162	3,714
Perm E/ees - Em/er Contribs to NHS Pension	180	348	527	1,678	2,989	4,667	2,842	4,326	7,168	3,274	2,634	5,908
Perm E/ees - Apprenticeship Levy	1	0	1	165	0	165	220	0	220	135	0	135
Perm E/ees - Termination benefits	0	0	0	0	0	0	0	10,877	10,877	387	0	387
Other E/ees - Salaries and Wages	265	493	757	1,864	4,936	6,800	2,169	5,641	7,810	2,027	4,281	6,307
Total Gross employee expenses	1,868	3,020	4,888	17,575	27,655	45,230	22,550	45,960	68,509	21,215	25,375	46,590
Other Operating Expenses												
Services from other CCGs and NHS England	0	0	0	33	66	99	83	79	161	40	15	55
Services from foundation trusts	0	108,462	108,462	0	966,634	966,634	0	1,281,410	1,281,410	0	946,446	946,446
Services from other NHS trusts	0	94,874	94,874	0	837,312	837,312	0	1,116,925	1,116,925	0	817,952	817,952
Purchase of healthcare from non-NHS bodies	0	52,640	52,640	0	344,262	344,262	0	435,968	435,968	0	296,026	296,026
Purchase of social care	0	653	653	0	5,836	5,836	0	7,775	7,775	0	5,131	5,131
Chair and Non Executive Members	26	0	26	236	0	236	206	0	206	188	88	276
Supplies and services – clinical	0	132	132	0	1,188	1,188	0	1,584	1,584	0	1,194	1,194
Supplies and services – general	139	(6,735)	(6,597)	818	69,059	69,877	1,893	60,920	62,813	2,625	17,371	19,996
Consultancy services	0	6	6	0	25	25	0	0	0	0	1,230	1,230
Establishment	22	653	676	227	2,882	3,110	429	3,845	4,275	567	2,926	3,493
Transport	0	0	0	1	0	1	0	0	0	1	1	3
Premises	20	484	504	202	3,165	3,367	277	4,090	4,368	343	2,503	2,846
Depreciation	84	0	84	757	0	757	1,009	0	1,009	726	0	726
Audit fees	20	0	20	180	0	180	240	0	240	224	0	224
- Internal audit services	15	0	15	224	0	224	280	0	280	129	0	129
- Other services	0	0	0	0	0	0	0	0	0	26	0	26
General Dental services and personal dental services	0	4,901	4,901	0	58,967	58,967	0	79,629	79,629	0	0	0
Prescribing costs	0	17,631	17,631	0	158,678	158,678	0	211,570	211,570	0	156,184	156,184
Pharmaceutical services	0	3,742	3,742	0	33,186	33,186	0	43,154	43,154	0	0	0
General Ophthalmic services	0	1,218	1,218	0	11,073	11,073	0	14,793	14,793	0	0	0
GPMS/APMS and PCTMS	0	26,767	26,767	0	236,101	236,101	0	318,845	318,845	0	224,113	224,113
Other professional fees excl. audit	17	307	324	106	1,514	1,620	40	2,632	2,671	177	1,911	2,088
Legal Fees	10	2	12	136	23	159	234	45	279	124	76	199
Education and training	5	74	79	76	686	762	234	891	1,125	244	1,373	1,617
Other expenditure	2	1,624	1,626	19	1,625	1,644	24	152	175	22	23	45
Total other costs	360	307,436	307,797	3,014	2,732,284	2,735,298	4,950	3,584,308	3,589,258	5,437	2,474,561	2,479,998
Net Operating Expenditure	2,228	310,456	312,684	20,589	2,759,938	2,780,528	27,500	3,630,267	3,657,767	26,652	2,499,936	2,526,588
Net Expenditure	2,228	305,185	307,413	20,589	2,718,763	2,739,352	27,500	3,576,467	3,603,967	25,530	2,477,061	2,502,591
Revenue Resource Limit	2,494	304,919	307,414	21,764	2,717,589	2,739,353	29,010	3,574,957	3,603,967	30,629	3,311,758	3,342,387
Surplus / (Deficit) from Operations	266	(266)	0	1,174	(1,174)	0	1,511	(1,510)	0	5,099	834,697	839,796

Appendix 2 - Cash Flow Statement

	AP1 - APR 23	AP2 - MAY 23	AP3 - JUN 23	AP4 - JUL 23	AP5 - AUG 23	AP6 - SEP 23	AP7 - OCT 23	AP8 - NOV 23	AP9 - DEC 23	AP10 - JAN 24	AP11 - FEB 24	AP12 - MAR 24	Total
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual	F/Cast	F/Cast	F/Cast	F/Cast
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance b fwd	950	2,716	2,018	1,394	381	924	513	1,016	1,205	632	663	686	950
RECEIPTS													
Main Cash Drawdown	260,000	261,500	264,000	266,000	280,000	277,000	277,000	268,000	268,000	332,000	271,000	248,000	3,272,500
Supplementary Drawdown	26,500	0	0	0	0	0	0	0	0	0	0	0	26,500
Other	4,779	4,244	3,376	1,478	3,692	885	4,611	2,728	2,230	0	0	0	28,024
VAT	676	453	160	449	878	331	335	270	313	300	300	300	4,766
Total Receipts	291,955	266,198	267,536	267,927	284,570	278,216	281,947	270,998	270,543	332,300	271,300	248,300	3,331,790
PAYMENTS													
NHS Payables	194,865	198,285	202,422	203,699	218,662	211,813	207,954	206,768	205,984	235,296	212,398	190,883	2,489,027
Non NHS Payables	90,874	64,162	60,043	59,513	60,664	62,189	68,926	59,443	60,460	92,228	54,134	52,969	785,606
Salaries & Wages (inc Tax, NI & Pension)	4,451	4,449	5,695	5,728	4,702	4,625	4,563	4,598	4,673	4,745	4,745	4,745	57,718
Total Payments	290,189	266,896	268,160	268,940	284,027	278,627	281,444	270,809	271,117	332,269	271,277	248,597	3,332,351
BALANCE CFWD	2,716	2,018	1,394	381	924	513	1,016	1,205	632	663	686	389	389

NCL ICB Block Contract Summary as at 31st December 2023

Area	Trust	Budget £'000
Acute Services - NHS (BLOCK)	Barts Health NHS Trust	30,409
	Barking, Havering And Redbridge University Hospitals NHS Trust	1,227
	Chelsea And Westminster Hospital NHS Foundation Trust	4,278
	East And North Hertfordshire NHS Trust	1,601
	Great Ormond Street Hospital For Children NHS Foundation Trust	16,760
	Guy's And St Thomas' NHS Foundation Trust	18,572
	Homerton University Hospital NHS Foundation Trust	19,116
	Imperial College Healthcare NHS Trust	23,408
	King's College Hospital NHS Foundation Trust	3,449
	Lewisham And Greenwich NHS Trust	829
	London Ambulance Service NHS Trust	81,544
	London North West University Healthcare NHS Trust	18,240
	Mid and South Essex NHS Foundation Trust	671
	Moorfields Eye Hospital NHS Foundation Trust	30,986
	North Middlesex University Hospital NHS Trust	302,557
	The Princess Alexandra Hospital NHS Trust	1,529
	Royal Free London NHS Foundation Trust	555,585
	Royal National Orthopaedic Hospital NHS Trust	23,489
	St George's University Hospitals NHS Foundation Trust	1,767
	The Royal Marsden NHS Foundation Trust	1,211
	University College London Hospitals NHS Foundation Trust	363,979
	West Hertfordshire Hospitals NHS Trust	2,123
	Whittington Health NHS Trust	212,578
	LVA - NHST	3,180
	LVA - NHFT	7,547
	Acute Services NHS Block Total	

Appendix 3 (cont.) – Block Contracts

NCL ICB Block Contract Summary as at 31st December 2023 (cont.)

Area	Trust	Budget £'000
Mental Health Services Block	Barnet, Enfield And Haringey Mental Health NHS Trust	184,548
	Central And North West London NHS Foundation Trust	6,783
	Camden And Islington NHS Foundation Trust	136,712
	Central London Community Healthcare NHS Trust	2,526
	East London NHS Foundation Trust	1,122
	Royal Free London NHS Foundation Trust	2,228
	South London And Maudsley NHS Foundation Trust	1,811
	Tavistock And Portman NHS Foundation Trust	15,156
	Whittington Health NHS Trust	3,582
	North Middlesex University Hospital NHS Trust	840
Mental Health Services Total		355,306
Community Health Services Block	Barnet, Enfield And Haringey Mental Health NHS Trust	217
	Central And North West London NHS Foundation Trust	43,067
	Central London Community Healthcare NHS Trust	58,372
	Camden And Islington NHS Foundation Trust	227
	London North West University Healthcare NHS Trust	170
	North Middlesex University Hospital NHS Trust	41,393
	Royal Free London NHS Foundation Trust	17,328
	Tavistock And Portman NHS Foundation Trust	40
	University College London Hospitals NHS Foundation Trust	43
	Whittington Health NHS Trust	107,102
Community Health Services Block Total		267,957
Primary Care Dental, Ophthalmic & Pharmacy	Secondary Dental Care – Intra Trust	30,210
	Secondary Dental Care – Inter Trust	9,132
	Secondary Dental Care – LVA Trust	528
Primary Care Dental, Ophthalmic & Pharmacy Total		39,869
Other Programme Services Block	North Middlesex University Hospital NHS Trust	6,051
Other Programme Services Block Total		6,051
Total Commissioning Expenditure		2,395,818