



North Central London
Health and Care
Integrated Care System



North Central London
Integrated Care Board

2024/25 Month 5 Finance Report

As at 31st August 2024

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Integrated Care Board

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NCL ICS Month 5 Finance Position

As at 31st August 2024

24/25 M5 Financial Position – Overview



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M5 Financial Position Overview – Revenue

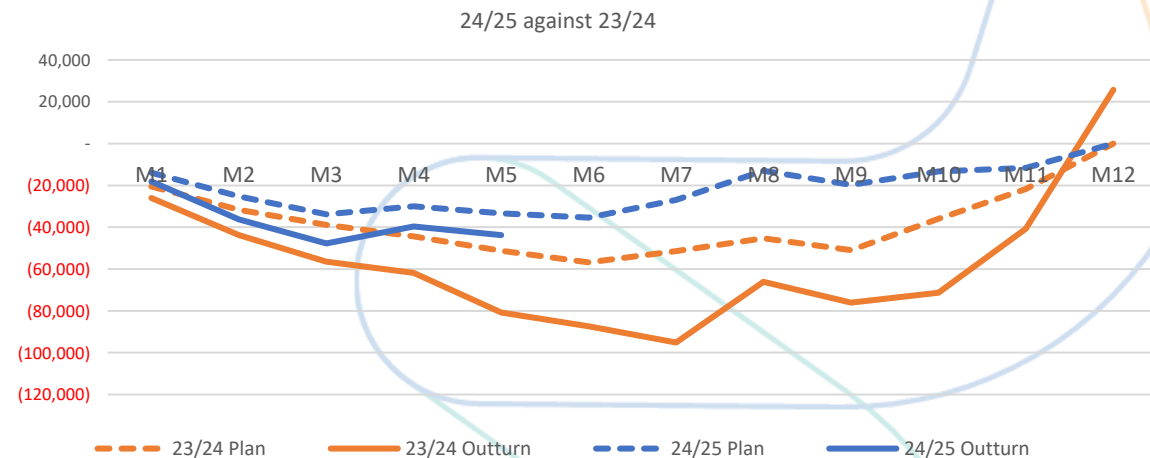
- NCL ICS reported a YTD deficit of £43.8m at M5 which is adverse to plan by £10.5m.
- There is an overall improvement in the straight-line run rate between M4 and M5 driven by eight organisations.
- Of the £10.5m YTD adverse variance, £8.2m relates to the impact of industrial action (IA) in June and July with £6.5m attributed to CIP shortfall and £5m to other issues offset by £9.2m of ERF overperformance excluding IA impact.
- M5 has seen an improvement in ERF performance offset by further CIP shortfalls (£1m) and an increase in non industrial action related pressures.

Organisation	M5 Year to date			M5 Forecast Outturn			Straightline Run Rate		
	YTD Plan (12th June submission)	YTD Actual	YTD Variance	Annual Plan (12th June submission)	Forecast Outturn	FOT Variance	M4 run rate	M5 run rate	Trajectory
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Trust Total	(38,918)	(49,427)	(10,509)	(14,552)	(14,552)	(0)	(131,976)	(118,625)	13,351
NCL ICB	5,604	5,604	-	14,552	14,552	0	12,978	13,450	472
System Total	(33,314)	(43,823)	(10,509)	-	(0)	(0)	(118,998)	(105,176)	13,822

Delivering the 24/25 breakeven plan

- NCL ICS is currently on track to delivering the 24/25 plan of breakeven for the system.
- The graph below shows NCL actuals for 24/25 are tracking better than 23/24.
- The shape of the planned financial trajectory reflects the NCL phasing of the delivery of provider efficiency savings.

	NCL M4 – M5 YTD variance		
	M4	M5	Movement
	£'000	£'000	£'000
System adverse variance	(9,651)	(10,509)	(858)
Adverse variance explained by IA	(8,046)	(8,182)	(136)
Comprised of:			-
IA Costs	(4,402)	(4,538)	(136)
ERF loss of income	(3,644)	(3,644)	-
Adverse variance excluding IA	(1,605)	(2,327)	(722)
Comprised of:			-
ERF (excluding IA impact)	7,609	9,208	1,599
CIP shortfall	(5,545)	(6,503)	(958)
Other	(3,670)	(5,033)	(1,363)



24/25 M5 Financial Position - Overview



Efficiency savings at M5

	Efficiency savings at M5					
	YTD Plan	YTD Actual	YTD Variance	Annual Plan	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
System Total	78,213	71,275	(6,938)	238,708	231,007	(7,701)
Recurrent Only	68,770	48,761	(20,009)	205,642	174,769	(30,873)

- As of M5, NCL were reporting YTD savings of £71.3m which represents delivery of 30% of the total savings requirement for 24/25. The ICS is forecasting an under delivery of savings totalling £7.7m. This is driven by a shortfall of £4.7m at the ICB and £3m at MEH.
- While the YTD plan assumed c.88% of CIP to be delivered to be recurrent in nature, c.68% of actual CIP delivered to date is recurrent. Any under delivery of recurrent CIP in 24/25 has an adverse impact on the opening plan position for 25/26.

Capital position at M5

	ICS Capital Programme at M5					
	YTD Plan	YTD Actual	YTD Variance	Control Total	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
ICS Capital Programme	55,577	39,371	16,207	223,723	223,723	0

- The YTD capital position at M5 is underspent by £16.2m with the FOT in line with plan indicating the 24/25 capital allocation will be fully utilised.
- The system reserve currently includes £12.6m of CDEL that will be distributed to trusts following a deep dive reforecasting exercise to be undertaken in M6.

IFRS16 position at M5

	IFRS16 at M5					
	YTD Plan	YTD Actual	YTD Variance	Control Total	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
IFRS16 Position	2,967	6,295	(3,328)	43,993	44,055	(62)

- The YTD IFRS 16 position is an adverse variance of £3.3m. The adverse variance is mainly driven by Whittington and RFL due to the phasing of the plan with leases commencing earlier than anticipated.
- There is a small adverse variance in the FOT driven by GOSH due to a disposal that has not yet materialised. The 24/25 allocation will be fully utilised. We are holding a system reserve of £9.7m which we will seek to allocate as part of a deep dive reforecasting exercise in M6.

Agency at M5

	Agency at M5					
	YTD Plan	YTD Actual	YTD Variance	Agency Cap	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Agency	42,892	44,243	(1,351)	101,830	100,076	1,753

- Agency spend is adverse against plan at M5 by £1.3m. As of M5, all providers are forecasting agency spend in line with plan with the exception MEH & RFL who are forecasting an underspend of £0.2m & £1.5m respectively. The FOT represents 98.2% of NCL's agency cap.
- NHSE set the 24/25 agency cap at £101.9m. This represents 3% of the system's total planned pay bill for 24/25. Staying within the 24/25 cap will ensure NCL meets one of its plan commitments of reducing agency to a maximum of 3% of the total pay bill across 24/25.

NCL ICB Month 5 Finance Position

As at 31st August 2024

Month 5 Summary Position



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Month 5 Summary Position

Background

The System submitted a 2024/25 balanced plan on 12th June 2024. As part of this, the ICB submitted a surplus plan of **£14.6m**.

The ICB plan includes a number of efficiencies required to deliver to the surplus position. These include a CIP target of **£26.2m**, running cost reductions of **£4.8m**, and the requirement to deliver in-year non-recurrent measures of **£14.6m**. The running cost reductions have already been realised as part of the financial planning process.

The plan also assumes full mitigation of in-year risks, currently **£30.6m** as at Month 5 (risk adjusted).

Month 5 (August 2024)

For Month 5 (Aug'24) the ICB reports a forecast break-even position against plan. Within this however, Acute reports an overperformance of **£14.2m** driven by High-Cost Drugs and Devices and Unbundled Diagnostics (£10.3m) and pressures within Independent Sector (£3.5m).

Non-Acute reports a forecast overperformance of £4.1m mainly driven by an adverse variance reported within CHC (£5.0m), offset by a favourable variance reported within Community (£1.3m).

The above been offset by a £2.3m pay underperformance and the release of recurrent and non-recurrent benefits from Financial Recovery & Reserves, enabling the ICB to report breakeven position.

Summary financial position (£m)

	YTD			Full Year		
	Bud	Actual	Var	Bud	FOT	Var
	£m	£m	£m	£m	£m	£m
Revenue Resource Limit	1,554.7	1,554.7	0.0	3,666.7	3,666.7	0.0
Acute	781.7	787.7	(6.0)	1,826.0	1,840.3	(14.2)
Non-Acute	718.1	718.7	(0.6)	1,708.7	1,712.8	(4.1)
Other Pgrm Services	38.6	31.9	6.6	91.5	73.2	18.3
Running Costs	10.8	10.8	0.0	25.9	25.9	(0.0)
Total Operational	1,549.1	1,549.1	0.0	3,652.1	3,652.1	0.0
Reserves & Contingency	0.0	0.0	0.0	0.0	0.0	0.0
Total Non Operational	0.0	0.0	0.0	0.0	0.0	0.0
Total Expenditure	1,549.1	1,549.1	0.0	3,652.1	3,652.1	0.0
Surplus / (Deficit)	5.6	5.6	0.0	14.6	14.6	0.0

Month 5 Summary Position (cont.)



Month 5 Summary Position

Pay

The below table summarises the Month 5 pay position split between Programme and Running Cost. The YTD position is £2.3m favourable to budget.

Pay is forecasting a total favourable variance of £2.3m, which is mainly driven by vacancies. Running cost pay is forecasting a favourable variance of £1.7m. Non-RCA (Programme) pay costs are forecasting a favourable variance of (£0.6m). The forecast includes double running, transition, and at-risk costs (£2.0m), excluding these costs the ICB would be reporting an overall favourable variance of c£4.3m.

Running/Programme	Budgeted WTE	YTD Budget	YTD Actual	YTD Variance (Fav)/Adv	2023/24 Annual Budget	Forecast Outturn	Forecast Variance (Fav)/Adv
	WTE	£000	£000	£000	£000	£000	£000
Running	156	7,462	6,211	1,251	17,910	16,166	1,744
Programme	512	16,877	15,864	1,014	40,506	39,939	567
	668	24,340	22,075	2,264	58,415	56,105	2,311

Month 5 Summary Position (cont.)



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Month 5 Summary Position

Use of Non-Recurrent Funds

During 2024/25 planning the ICB committed the use of **£14.6m** of non-recurrent funding to deliver a planned surplus of **£14.6m** (as per final submitted plan on 12th June) to achieve a System breakeven position. The ICB has initiated an in-year recovery programme to ensure this target is met, noting that use of non-recurrent measures to support recurrent expenditure adversely affects the ICBs underlying position. The underlying position will continue to be monitored and reported throughout the financial year.

Complex Individualised Commissioning (CIC) and Continuing Health Care (CHC)

At Month 5 the ICB is reporting a position for Complex Care, Complex Individualised Commissioning (CIC) and Continuing Healthcare (CHC), of £92.0m (£1.5m adverse) YTD and FOT of £222.4m (£5.0m adverse).

Of the £5.0m adverse variance, CHC is reporting an adverse variance of £4.4m driven by CIP slippage (£3.7m) and adverse variances in FNC (£0.5m) and Children (£0.3m).

Acute Services

At Month 5 the Acute position is reporting an adverse variance to plan of £14.2m, driven by spend within High-Cost Drugs and Devices (HCDD) £10.3m and increased spend with Independent Sector providers (£3.5m).

Other Programme & Running Costs

Other Programme Reports a favourable YTD and forecast position of £6.6m and £18.3m respectively. This is driven by the by the release of both recurrent and non-recurrent measures to offset pressures reported within Continuing Care, Acute Services and Prescribing.

Running Costs reports a breakeven position.

Month 5 Summary Position (cont.)

Month 5 Summary Position

Underlying Position (ULP)

For Month 5 the ICB reports a ULP deficit of **c£27.2m**, which represents a deterioration £9.6m from the reported Month 4 position. The deterioration is driven by unfunded cost pressure materialising in month.

Risks & Mitigations

The ICB reports a net risk position of **c£10.2m** (Month 4 c£12.9m).

At Month 5 all risks have been mitigated by in-year recurrent and non-recurrent measures. Any emerging risks will be covered via a financial recovery plan.

To note that the use of non-recurrent mitigations to cover recurrent risks will impact on the ICB's underlying financial position.

Cost Improvement Programme (CIP)

The Month 5 CIP performance shows an adverse variance of £4.7m against the Month 5 plan of £26.2m. This adverse variance is primarily driven by slippage and unidentified CIP in Complex Care (£3.7m) and unidentified CIP in Prescribing (£1.0m).

Against the **£26.2m** target, the ICB has identified **£15.2m** in recurrent schemes, **£6.3m** in non-recurrent schemes, with **£4.7m** currently unidentified.

In addition to the above CIP target the ICB has achieved £8.1m of efficiency as part of ICB 2024/25 Financial Planning process.

ICB Month 5 Year to Date Financial Performance



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The table below provides commentary on variances by service area

YTD Financial Performance (£m)

Service	Year to Date			Key Variances
	Budget £m	Actual £m	Variance £m	
Allocations				
In year allocations	1,554.7	1,554.7	0.0	
Total Allocations	1,554.7	1,554.7	0.0	
Expenditure				
Acute	781.7	787.7	(6.0)	Adverse Variance: Driven by HCDD cost pressures and increased activity within Independent Sector providers.
<u>Non-Acute</u>				
Mental Health & LD	196.0	195.7	0.3	
Delegated Commissioning	133.4	133.4	0.0	
Community Services	150.4	149.9	0.5	Favourable Variance: Due non-recurrent measures released into the position
Primary Care	20.1	20.1	0.0	
Primary Care - Prescribing	85.4	85.6	(0.2)	
Primary Care - Dental, Ophthalmic & Pharmacy	68.3	67.9	0.3	
Continuing Care	64.5	66.1	(1.6)	Adverse Variance: Driven CIP slippage and adverse variances in FNC and Children
Total	718.1	718.7	(0.6)	
<u>Other Programme Services & Running Costs</u>				
Other Programme Services	38.6	31.9	6.6	Favourable Variance: Due to the release of recurrent and non-recurrent measures to enable the ICB to report a breakeven position
Running Costs	10.8	10.8	0.0	
Total	49.4	42.7	6.6	
Total Expenditure	1,549.1	1,549.1	0.0	
Surplus / (Deficit)	5.6	5.6	(0.0)	

ICB Forecast Outturn Financial Performance



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The table below provides commentary on variances by service area

FOT Financial Performance (£m)

Service	Forecast			Key Variances
	Budget	Actual	Variance	
	£m	£m	£m	
Allocations				
In year allocations	3,666.7	3,666.7	0.0	
Total Allocations	3,666.7	3,666.7	0.0	
Expenditure				
Acute	1,826.0	1,840.3	(14.2)	Adverse Variance: Driven by HCDD cost pressures and increased activity within Independent Sector providers.
<u>Non-Acute</u>				
Mental Health & LD	470.4	470.3	0.1	
Delegated Commissioning	306.8	306.8	0.0	
Community Services	360.9	359.6	1.3	Favourable Variance: Due non-recurrent measures released into the position
Primary Care	48.3	48.3	0.0	
Primary Care - Prescribing	204.8	205.9	(1.0)	Adverse Variance: Due to CIP slippage within prescribing
Primary Care - Dental, Ophthalmic & Pharmacy	162.6	162.6	0.0	
Continuing Care	154.8	159.2	(4.4)	Adverse Variance: Driven CIP slippage (£3.7m) and adverse variances in FNC (£0.5m) and Children (£0.3m). <i>To Note: the overall reported adverse variance within CHC is £5.0m, of which £0.6m is reported within Other Programme Services driven by pay</i>
Total	1,708.7	1,712.8	(4.1)	
<u>Other Programme Services & Running Costs</u>				
Other Programme Services	91.5	73.2	18.3	Favourable Variance: Due to the release of recurrent and non-recurrent measures to enable the ICB to report a breakeven position
Running Costs	25.9	25.9	(0.0)	
Total	117.4	99.1	18.3	
Total Expenditure	3,652.1	3,652.1	0.0	
Surplus / (Deficit)	14.6	14.6	0.0	

Month 5 Risks & Mitigations

Risk Summary

Directorate	Risk value £'000	% RAG rating	Rag Rating	Risk adjusted value £'000	Risk adjusted Mitigation £'000	Net Risk £'000	Comments
RISKS							
Continuing Healthcare	(20,530)	61%		(12,618)	0	(12,618)	Mainly driven by CIP non-delivery and the risk of activity and price increases
Primary Care - Prescribing	(7,205)	36%		(2,562)	0	(2,562)	Due to CIP non-delivery and risk of activity increases, and increased drug costs
Mental Health	(4,560)	55%		(2,530)	991	(1,539)	Driven by increase in activity/spend within Complex Care
Community	(1,420)	63%		(899)	0	(899)	Mainly due to Community Equipment contract exceeding plan
Acute	(2,051)	73%		(1,488)	733	(755)	Increased costs within HCDD
Primary Care	(400)	81%		(322)	0	(322)	Risks associated with GP collective action
Primary Care - DOP	(3,107)	92%		(2,851)	2,851	0	Pharmacy First Funding gap, fully mitigated via additional funding expected from NHSE
Other Programme / R/Cost	(18,577)	39%		(7,330)	15,871	8,541	Risk due to non-recurrent measures required for the ICB to achieve its plan for 2024/25. The mitigation is due to benefits arising from a Financial Recovery plan
TOTAL RISKS	(57,850)	53%		(30,600)	20,446	(10,154)	
					Mitigations required	10,154	
					REPORTED RISK POSITION	0	

Month 5 Risk Position

For Month 5, the total identified risks amount to **£57.9m**. These risks have been evaluated and categorised using a RAG (Red, Amber, Green) rating system, which assesses the likelihood of each risk materialising. The total risk adjusted position for Month 5 is **£30.6m**, a reduction of c£2.1m from the risk adjusted position reported in Month 4.

The risks reported within Other Programme / R/Cost mainly relate to the non-recurrent measures required for the ICB to achieve its plan for 2024/25. Any recurrent risks that materialise, and covered via non recurrent measures, will adversely impact the ICBs underlying position.

Mitigations

The ICB reports a fully mitigated risk position for Month 5. Identified mitigations are currently **£20.4m** (risk adjusted), the ICB therefore requires additional mitigations of **£10.2m** to fully cover the risk position at Month 5. These additional mitigations are expected to be achieved through an in-year financial recovery programme, noting that the use of non-recurrent mitigations to cover recurrent risks will impact on the ICB's underlying financial position.

Appendices

- Appendix 1** - Income & Expenditure
- Appendix 2** - Cash Flow Statement
- Appendix 3** - Block Contracts

Appendix 1: Income & Expenditure Statement

	2024/25 In-Month AP5 - AUG 24			2024/25 Year to Date AP5 - AUG 24			2024/25 Annual Forecast			2023/24 Outturn		
	Admin	Prog	Total	Admin	Prog	Total	Admin	Prog	Total	Admin	Prog	Total
	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000
Operating Revenue												
Prescription fees and charges	0	(1,117)	(1,117)	0	(6,973)	(6,973)	0	(14,864)	(14,864)	0	(14,683)	(14,683)
Non-patient care services to other bodies	0	(2,108)	(2,108)	0	(9,083)	(9,083)	0	(21,070)	(21,070)	0	(24,027)	(24,027)
Other Contract income	0	(17)	(17)	0	(85)	(85)	0	(203)	(203)	0	(7,000)	(7,000)
Other non contract revenue	0	(1,008)	(1,008)	0	(5,323)	(5,323)	0	(12,774)	(12,774)	0	(12,601)	(12,601)
Total Operating revenue	0	(4,250)	(4,250)	0	(21,464)	(21,464)	0	(48,911)	(48,911)	0	(58,312)	(58,312)
Operating Expenses	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Employee Expenses												
Perm E/ees - Salaries and Wages	1,024	1,846	2,870	4,776	10,062	14,838	15,582	36,796	52,378	16,387	23,645	40,033
Perm E/ees - Social Security Costs	94	274	368	449	1,377	1,827	0	0	0	1,970	3,008	4,978
Perm E/ees - Em/er Contribs to NHS Pension	101	346	447	506	1,737	2,242	0	0	0	4,700	3,912	8,611
Perm E/ees - Apprenticeship Levy	15	0	15	74	0	74	177	0	177	213	0	213
Perm E/ees - Termination benefits	0	0	0	0	939	939	0	0	0	0	8,972	8,972
Other E/ees - Salaries and Wages	131	431	561	389	1,970	2,359	584	3,143	3,727	2,325	5,730	8,055
Total Gross employee expenses	1,366	2,896	4,261	6,193	16,085	22,279	16,343	39,939	56,282	25,595	45,268	70,863
Other Operating Expenses												
Services from other CCGs and NHS England	0	6	6	8	30	38	32	72	104	47	85	132
Services from foundation trusts	0	114,650	114,650	0	552,475	552,475	0	1,325,345	1,325,345	0	1,378,493	1,378,493
Services from other NHS trusts	0	97,758	97,758	0	486,654	486,654	0	1,168,058	1,168,058	0	1,173,340	1,173,340
Purchase of healthcare from non-NHS bodies	0	42,482	42,482	0	193,450	193,450	0	415,035	415,035	0	409,897	409,897
Purchase of social care	0	704	704	0	3,408	3,408	0	8,111	8,111	0	8,225	8,225
Chair and Non Executive Members	11	0	11	53	0	53	0	0	0	314	0	314
Supplies and services – clinical	0	131	131	0	654	654	0	1,569	1,569	0	1,958	1,958
Supplies and services – general	517	4,205	4,721	3,215	13,138	16,353	6,101	27,428	33,529	1,096	11,840	12,935
Consultancy services	0	(19)	(19)	0	0	0	0	0	0	198	1,011	1,209
Establishment	43	(1,413)	(1,370)	206	1,554	1,761	514	3,904	4,418	562	3,990	4,552
Transport	0	0	0	0	0	0	0	0	0	1	0	2
Premises	28	166	194	107	1,443	1,550	270	4,177	4,447	337	3,851	4,188
Depreciation	84	0	84	420	0	420	1,009	0	1,009	1,009	0	1,009
Audit fees	21	0	21	101	0	101	242	0	242	216	0	216
Internal audit services	30	0	30	114	0	114	244	0	244	256	0	256
Other services	0	0	0	0	0	0	0	0	0	26	0	26
General Dental services and personal dental services	0	7,332	7,332	0	36,940	36,940	0	88,656	88,656	0	84,447	84,447
Prescribing costs	0	16,661	16,661	0	85,210	85,210	0	204,948	204,948	0	206,931	206,931
Pharmaceutical services	0	3,171	3,171	0	19,107	19,107	0	44,564	44,564	0	46,133	46,133
General Ophthalmic services	0	1,171	1,171	0	6,158	6,158	0	15,065	15,065	0	14,731	14,731
GPMS/APMS and PCTMS	0	27,256	27,256	0	141,724	141,724	0	340,409	340,409	0	319,744	319,744
Other professional fees excl. audit	8	315	324	40	812	852	45	226	271	134	1,786	1,920
Legal Fees	40	21	61	189	34	223	692	66	758	491	177	669
Education and training	11	398	409	133	922	1,055	380	2,183	2,563	161	544	705
Other expenditure	(0)	0	(0)	5	0	6	13	(14,605)	(14,592)	24	1,079	1,103
Total other costs	792	314,995	315,787	4,592	1,543,713	1,548,306	9,543	3,635,213	3,644,755	4,871	3,668,263	3,673,135
Net Operating Expenditure	2,158	317,891	320,049	10,786	1,559,799	1,570,584	25,886	3,675,152	3,701,038	30,467	3,713,531	3,743,998
Net Expenditure	2,158	313,641	315,799	10,786	1,538,335	1,549,121	25,886	3,626,241	3,652,127	30,467	3,655,219	3,685,686
Revenue Resource Limit	2,157	314,919	317,076	10,786	1,543,939	1,554,725	25,886	3,640,793	3,666,679	33,646	3,662,955	3,696,601
Surplus / (Deficit) from Operations	(0)	1,278	1,278	(0)	5,604	5,604	(0)	14,552	14,552	3,179	7,736	10,915

Appendix 2: Cashflow Statement



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	AP1 - APR 24	AP2 - MAY 24	AP3 - JUN 24	AP4 - JUL 24	AP5 - AUG 24	AP6 - SEP 24	AP7 - OCT 24	AP8 - NOV 24	AP9 - DEC 24	AP10 - JAN 25	AP11 - FEB 25	AP12 - MAR 25	Total
	Actual	Actual	Actual	Actual	Actual	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Balance b fwd	905	553	995	3,340	3,169	3,531	3,266	532	510	517	468	554	905
RECEIPTS													
Main Cash Drawdown	276,000	287,000	284,700	272,500	280,000	274,000	270,000	269,000	262,600	269,000	266,000	266,000	3,276,800
Supplementary Drawdown	41,000	4,800	0	0	0	0	0	0	0	0	0	0	45,800
Other	3,112	3,338	2,361	1,665	6,642	0	0	0	0	0	0	0	17,117
VAT	224	211	210	1,207	524	250	250	250	250	250	250	250	4,126
Total Receipts	320,335	295,349	287,271	275,372	287,166	274,250	270,250	269,250	262,850	269,250	266,250	266,250	3,343,844
PAYMENTS													
NHS Payables	234,297	208,042	207,948	211,852	231,738	200,786	208,722	204,066	204,144	204,072	204,134	204,321	2,524,122
Non NHS Payables	81,754	82,839	72,967	59,496	51,084	69,079	59,311	60,556	54,049	60,577	57,379	57,254	766,345
Salaries & Wages (inc Tax, NI & Pension)	4,637	4,026	4,011	4,196	3,982	4,650	4,950	4,650	4,650	4,650	4,650	4,650	53,702
Total Payments	320,688	294,907	284,926	275,544	286,804	274,515	272,984	269,272	262,843	269,299	266,163	266,225	3,344,169
BALANCE CFWD	553	995	3,340	3,169	3,531	3,266	532	510	517	468	554	579	579

Appendix 3: Block Contracts

NCL ICB Block Contract Summary as at 31st August 2024

Area	Trust	Budget £'000
Acute Services - NHS (BLOCK)	Barts Health NHS Trust	31,190
	Barking, Havering And Redbridge University Hospitals NHS Trust	1,238
	Chelsea And Westminster Hospital NHS Foundation Trust	4,305
	East And North Hertfordshire NHS Trust	1,612
	Great Ormond Street Hospital For Children NHS Foundation Trust	19,557
	Guy's And St Thomas' NHS Foundation Trust	18,664
	Homerton University Hospital NHS Foundation Trust	19,035
	Imperial College Healthcare NHS Trust	23,562
	King's College Hospital NHS Foundation Trust	3,468
	Lewisham And Greenwich NHS Trust	836
	London Ambulance Service NHS Trust	91,777
	London North West University Healthcare NHS Trust	18,365
	Mid and South Essex NHS Foundation Trust	677
	Moorfields Eye Hospital NHS Foundation Trust	31,249
	North Middlesex University Hospital NHS Trust	306,091
	The Princess Alexandra Hospital NHS Trust	1,536
	Royal Free London NHS Foundation Trust	587,844
	Royal National Orthopaedic Hospital NHS Trust	23,644
	St George's University Hospitals NHS Foundation Trust	1,775
	The Royal Marsden NHS Foundation Trust	1,213
	University College London Hospitals NHS Foundation Trust	379,240
	West Hertfordshire Hospitals NHS Trust	2,140
	Whittington Health NHS Trust	227,425
LVA - NHST	4,716	
LVA - NHFT	7,741	
Acute Services NHS Block Total		1,808,902

Appendix 3: Block Contracts (cont.)

NCL ICB Block Contract Summary as at 31st August 2024 (cont.)

Area	Trust	Budget £'000
Mental Health Services Block	Barnet, Enfield And Haringey Mental Health NHS Trust	189,517
	Central And North West London NHS Foundation Trust	6,325
	Camden And Islington NHS Foundation Trust	141,144
	Central London Community Healthcare NHS Trust	2,965
	East London NHS Foundation Trust	1,120
	Royal Free London NHS Foundation Trust	2,238
	South London And Maudsley NHS Foundation Trust	1,807
	Tavistock And Portman NHS Foundation Trust	15,339
	Whittington Health NHS Trust	3,625
	North Middlesex University Hospital NHS Trust	839
	Mental Health Services Total	
Community Health Services Block	Barnet, Enfield And Haringey Mental Health NHS Trust	237
	Central And North West London NHS Foundation Trust	42,908
	Central London Community Healthcare NHS Trust	58,962
	Camden And Islington NHS Foundation Trust	227
	London North West University Healthcare NHS Trust	170
	North Middlesex University Hospital NHS Trust	40,690
	Royal Free London NHS Foundation Trust	5,773
	Tavistock And Portman NHS Foundation Trust	40
	University College London Hospitals NHS Foundation Trust	99
	Whittington Health NHS Trust	99,554
	Community Health Services Block Total	
Primary Care Dental, Ophthalmic & Pharmacy	Secondary Dental Care – Intra Trust	31,436
	Secondary Dental Care – Inter Trust	8,549
	Secondary Dental Care – LVA Trust	985
Primary Care Dental, Ophthalmic & Pharmacy Total		40,970
Total Commissioning Expenditure		2,463,452