



North Central London  
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**North Central London**  
Integrated Care Board

# 2024/25 Finance Report

## Month 4 July 2024

10<sup>th</sup> September 2024

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# ICS M4 Financial Position

# 24/25 M4 Financial Position – Overview



## M4 Financial Position Overview – Revenue

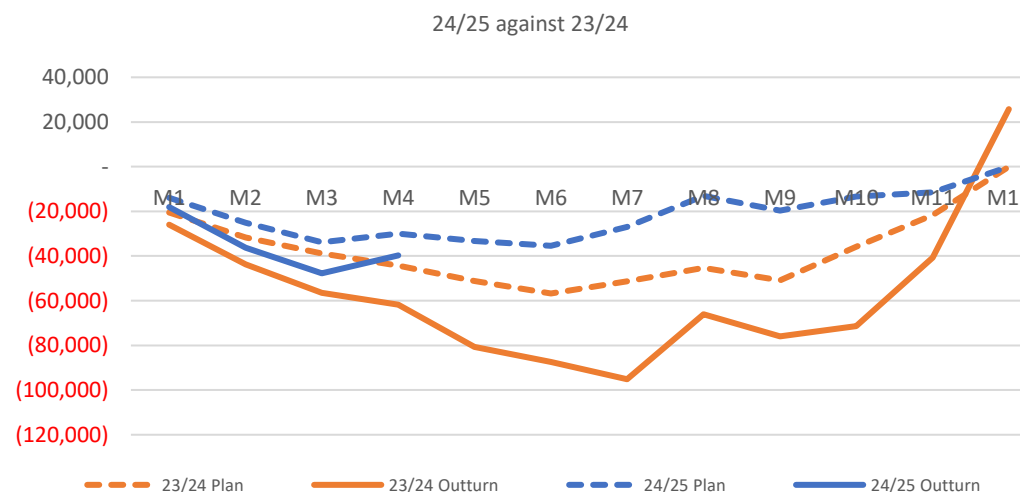
- NCL ICS reported a YTD deficit of £39.7m at M4 which is adverse to plan by £9.7m.
- There is an overall improvement in the straight-line run rate between M3 and M4 driven by ten organisations.
- Of the £9.7m YTD adverse variance, £8m relates to the impact of industrial action (IA) in June and July with £15.2m attributed to CIP shortfall and other offset by £13.6m of ERF overperformance excluding IA impact.
- M4 has seen an increase in the IA impact of £2.6m due to strikes taking place in early July while other includes a significant provision release from UCLH relating to a settlement on the Grafton Way Building.

Organisation	M4 Year to date			M4 Forecast Outturn			Straightline Run Rate		
	YTD Plan (12th June submission)	YTD Actual	YTD Variance	Annual Plan (12th June submission)	Forecast Outturn	FOT Variance	M3 run rate	M4 run rate	Improvement / (Deterioration)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Trust Total	(34,341)	(43,992)	(9,651)	(14,552)	(14,552)	(0)	(203,173)	(131,976)	71,197
NCL ICB	4,326	4,326	-	14,552	14,552	(0)	12,195	12,978	783
<b>System Total</b>	<b>(30,015)</b>	<b>(39,666)</b>	<b>(9,651)</b>	<b>-</b>	<b>(0)</b>	<b>(0)</b>	<b>(190,978)</b>	<b>(118,998)</b>	<b>71,980</b>

## Delivering the 24/25 breakeven plan

- NCL ICS is currently on track to delivering the 24/25 plan of breakeven for the system.
- The graph below shows NCL actuals for 24/25 are tracking better than 23/24.
- NCL has a history of delivering financial performance in this way to ensure providers deliver efficiency savings throughout the year.

	NCL M3 – M4 YTD variance		
	M3	M4	Movement
	£'000	£'000	£'000
<b>System adverse variance</b>	<b>(13,914)</b>	<b>(9,651)</b>	<b>4,264</b>
<b>Adverse variance explained by IA</b>	<b>(5,435)</b>	<b>(8,046)</b>	<b>(2,611)</b>
Comprised of:			-
IA Costs	(3,201)	(4,402)	(1,201)
ERF loss of income	(2,234)	(3,644)	(1,410)
<b>Adverse variance excluding IA</b>	<b>(8,480)</b>	<b>(1,605)</b>	<b>6,875</b>
Comprised of:			-
ERF (excluding IA impact)	9,877	13,564	3,687
CIP shortfall	(7,789)	(5,545)	2,244
Other	(10,568)	(9,625)	943



# 24/25 M4 Financial Position - Overview



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## Efficiency savings at M4

	Efficiency savings at M4					
	YTD Plan	YTD Actual	YTD Variance	Annual Plan	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
System Total	60,528	54,972	(5,556)	238,708	229,911	(8,797)
Recurrent Only	53,189	37,119	(16,070)	205,642	173,163	(32,479)

- As of M4, NCL were reporting YTD savings of £55m which represents delivery of 24% of the total savings requirement for 24/25. The ICS is forecasting an under delivery of savings totalling £8.8m. This is driven by a shortfall of £5.8m at the ICB and £3m at MEH.
- While the YTD plan assumed c.88% of CIP to be delivered to be recurrent in nature, c.68% of actual CIP delivered to date is recurrent. Any under delivery of recurrent CIP in 24/25 has an adverse impact on the opening plan position for 25/26.

## Capital position at M4

	ICS Capital Programme at M4					
	YTD Plan	YTD Actual	YTD Variance	Control Total	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
ICS Capital Programme	42,191	30,490	11,701	223,723	223,723	0

- The YTD capital position at M4 is underspent by £11.7m with the FOT in line with plan indicating the 24/25 capital allocation will be fully utilised.
- The system reserve currently includes £12.6m of CDEL that will be distributed to trusts following a deep dive exercise to be undertaken in M6.

## IFRS16 position at M4

	IFRS16 at M4					
	YTD Plan	YTD Actual	YTD Variance	Control Total	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
IFRS16 Position	2,923	6,079	(3,156)	43,993	44,055	(62)

- The YTD IFRS 16 position is an adverse variance of £3.1m. The adverse variance is mainly driven by Whittington and RFL due to the phasing of the plan with leases commencing earlier than anticipated.
- There is a small adverse variance in the FOT driven by GOSH due to a disposal that has not yet materialised. The 24/25 allocation will be fully utilised. We are holding a system reserve of £9.7m which we will seek to allocate as part of a deep dive exercise in M6.

## Agency at M4

	Agency at M4					
	YTD Plan	YTD Actual	YTD Variance	Agency Cap	FOT	Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Agency	34,224	36,189	(1,965)	101,830	100,948	882

- Agency spend is adverse against plan at M4 by £1.97m. As of M4, all providers are forecasting agency spend in line with plan with the exception MEH who are forecasting an underspend of £0.9m. The FOT represents 99.1% of NCL's agency cap.
- NHSE set the 24/25 agency cap at £101.9m. This represents 3% of the system's total planned pay bill for 24/25. Staying within the 24/25 cap will ensure NCL meets one of its plan commitments of reducing agency to a maximum of 3% of the total pay bill across 24/25.

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# **NCL ICB Month 4 (July 2024) Finance Position**

# Month 4 Summary Position



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## Month 4 Summary Position

### Background

The System submitted a 2024/25 balanced plan on 12<sup>th</sup> June 2024. As part of this, the ICB submitted a surplus plan of **£14.6m**.

The ICB plan includes several efficiencies required to deliver to the surplus position. These include a CIP target of **£26.2m**, running cost reductions of **£4.8m**, and the requirement to deliver in-year non-recurrent measures of **£14.6m**. The running cost reductions have already been realised as part of the financial planning process.

The plan also assumes full mitigation of in-year risks, currently **£32.7m** as at Month 4 (risk adjusted).

### Month 4 (July 2024)

For Month 4 (Jul'24) the ICB reports a forecast break-even position against plan. Within this however, Acute is reporting an overperformance of £13m driven by High-Cost Drugs and Devices (c£10m) and over performance on Independent providers contracts (c£3m). Continuing Care reports an overperformance of c£11.9m driven by the non-availability of BCF discharge funding to pay for ICB discharge costs (£7.1m) and non-delivery of CIP targets (£4.1m).

The BCF pressure within Continuing Care has been offset by under spends in the Community budget (£5.2m).

Additionally, the over performance within Acute and Continuing Care have been offset the release of recurrent and non-recurrent benefits from Financial Recovery plan Reserves, enabling the ICB to report breakeven position.

### Summary financial position (£m)

	YTD			Full Year		
	Bud	Actual	Var	Bud	FOT	Var
	£m	£m	£m	£m	£m	£m
<b>Revenue Resource Limit</b>	<b>1,237.6</b>	<b>1,237.6</b>	<b>0.0</b>	<b>3,665.6</b>	<b>3,665.6</b>	<b>0.0</b>
Acute	619.2	623.5	(4.4)	1,824.7	1,837.7	(13.0)
Non-Acute	574.0	575.3	(1.2)	1,707.5	1,713.3	(5.8)
Other Pgrm Services	31.5	25.9	5.6	92.9	74.1	18.8
Running Costs	8.6	8.6	0.0	25.9	25.9	(0.0)
<b>Total Operational</b>	<b>1,233.3</b>	<b>1,233.3</b>	<b>0.0</b>	<b>3,651.0</b>	<b>3,651.0</b>	<b>(0.0)</b>
Reserves & Contingency	0.0	0.0	0.0	0.0	0.0	0.0
<b>Total Non Operational</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
<b>Total Expenditure</b>	<b>1,233.3</b>	<b>1,233.3</b>	<b>0.0</b>	<b>3,651.0</b>	<b>3,651.0</b>	<b>(0.0)</b>
<b>Surplus / (Deficit)</b>	<b>4.3</b>	<b>4.3</b>	<b>0.0</b>	<b>14.6</b>	<b>14.6</b>	<b>(0.0)</b>

# Month 4 Summary Position (cont.)

## Month 4 Summary Position

### Pay

The below table summarises the Month 4 pay position split between Programme and Running Cost. The YTD position is £1.8m favourable to budget.

Pay is forecasting a total favourable variance of £1.5m, which is mainly driven by vacancies. Running cost pay is forecasting a favourable variance of £1.7m, offset by Non-RCA(Programme) pay costs forecasting an adverse variance of (£0.2m), this is mainly due to double running, transition, and at-risk costs being coded to Programme.

Running/Programme	Budgeted WTE	YTD Budget	YTD Actual	YTD Variance (Fav)/Adv	2023/24 Annual Budget	Forecast Outturn	Forecsat Variance (Fav)/Adv
	WTE	£000	£000	£000	£000	£000	£000
Running	156	5,970	4,843	1,127	17,910	16,195	1,715
Programme	512	13,502	12,748	754	40,506	40,693	(187)
	<b>668</b>	<b>19,472</b>	<b>17,590</b>	<b>1,881</b>	<b>58,415</b>	<b>56,887</b>	<b>1,528</b>

### Efficiencies

The ICB plan assumes CIP efficiencies of **£26.2m**. The target does not assume any use of non-recurrent measures.

# Month 4 Summary Position (cont.)

## Month 4 Summary Position

### Use of Non-Recurrent Funds

During 2024/25 planning the ICB committed the use of **£14.6m** of non-recurrent funding to deliver a planned surplus of **£14.6m** (as per final submitted plan on 12<sup>th</sup> June) to achieve a System breakeven position. The ICB has initiated an in-year recovery programme to ensure this target is met, noting that use of non-recurrent measures to support recurrent expenditure adversely affects the ICBs underlying position. The underlying position will continue to be monitored and reported throughout the financial year.

### Complex Individualised Commissioning (CIC) and Continuing Health Care (CHC)

At Month 4 the ICB is reporting a position for Complex Care, Complex Individualised Commissioning (CIC) and Continuing Healthcare (CHC), of £76.4m (£3.3m adverse) YTD and FOT of £231.5m (£12.1m adverse).

**CHC** reports a £11.9m adverse variance which is driven by BCF discharge funding (£7.1m). The adverse variance has been mitigated by favourable variances reported within Community. There is a further adverse variance of £4.1m for non-delivery of CIP in addition to specific adverse variance on Children (£0.3m) and Funded Nursing Care (£0.5m) driven by cost and activity.

### Acute Services

At Month 4 the Acute position is reporting an adverse variance to plan of £13m, driven by spend within High-Cost Drugs and Devices (£10m) and increased spend with Independent Sector providers (£3m).

### Other Programme & Running Costs

*Other Programme* Reports a favourable YTD and forecast position of £5.6m and £18.8m respectively. This is driven by the by the release of both recurrent and non-recurrent measures to offset pressures reported within Continuing Care and Acute Services.

*Running Costs* reports a breakeven position.

# Month 4 Summary Position (cont.)

## Month 4 Summary Position

### Underlying Position (ULP)

ICB reports a ULP deficit of **c£17.5m** (Month 3 c£9.8m). The deterioration of £7.7m is mainly driven by:-

- Cost pressures in Independent sector providers and High-cost Drugs and Devices reported within Acute (**£13m**)
- Increased discharge and activity costs within CHC(**£3.9m**)
- Prescribing pressure(**£1.7m**)
- Non recurrent CIP (**£4.8m**)
- The above pressures have been offset by a recurrent in-year recovery plan (**£9.8m**), inflation reserve (**£5.7m**) and the BCF uplift (**£2m**)

### Risks & Mitigations

The ICB reports a net risk position of **c£12.9m** (Month 3 c£20.9m).

These have been mitigated, in part, by in-year non-recurrent measures.

### Cost Improvement Programme (CIP)

The ICB M4 CIP target of £26.2m is reporting an adverse variance of £5.8m. This adverse variance is primarily driven by slippage and unidentified CIP in Complex Care (£4.1m) and unidentified CIP in Prescribing (£1.7m).

# ICB Month 4 Year to Date Financial Performance



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The table below provides commentary on variances by service area

## YTD Financial Performance (£m)

Service	Year to Date			Key Variances
	Budget £m	Actual £m	Variance £m	
<b>Allocations</b>				
In year allocations	1,237.6	1,237.6	0.0	
<b>Total Allocations</b>	<b>1,237.6</b>	<b>1,237.6</b>	<b>0.0</b>	
<b>Expenditure</b>				
Acute	619.2	623.5	(4.4)	<b>Adverse variance:</b> Driven by HCDD cost pressure and increased activity within Independent Sector Providers.
<b>Non-Acute</b>				
Mental Health & LD	156.3	156.3	(0.0)	
Delegated Commissioning	106.8	106.8	0.0	
Community Services	120.6	118.0	2.6	<b>Favourable Variance:</b> Driven by favourable variances against the Health Inequalities budget, Community Services Review budget. The ICB received additional unbudgeted income from NHSE. BCF uplift budget was released at Month 4 to offset the adverse variance reported in CHC.
Primary Care	16.0	16.0	(0.0)	
Primary Care - Prescribing	68.3	68.9	(0.6)	<b>Adverse Variance:</b> Driven by CIP slippage within prescribing.
Primary Care - Dental, Ophthalmic & Pharmacy	54.5	54.7	(0.2)	
Continuing Care	51.5	54.6	(3.1)	<b>Adverse Variance:</b> Driven mainly by the BCF Discharge pressures and CIP non-delivery.
<b>Total</b>	<b>574.0</b>	<b>575.3</b>	<b>(1.2)</b>	
<b>Other Programme Services &amp; Running Costs</b>				
Other Programme Services	31.5	25.9	5.6	<b>Favourable Variance:</b> Due to the release of non-recurrent measures to enable the ICB to report a breakeven position
Running Costs	8.6	8.6	0.0	
<b>Total</b>	<b>40.1</b>	<b>34.5</b>	<b>5.6</b>	
<b>Total Expenditure</b>	<b>1,233.3</b>	<b>1,233.3</b>	<b>0.0</b>	
<b>Surplus / (Deficit)</b>	<b>4.3</b>	<b>4.3</b>	<b>(0.0)</b>	

# ICB Forecast Outturn Financial Performance

The table below provides commentary on variances by service area

## FOT Financial Performance (£m)

Service	Forecast			Key Variances
	Budget £m	Actual £m	Variance £m	
<b>Allocations</b>				
In year allocations	3,665.6	3,665.6	0.0	
<b>Total Allocations</b>	<b>3,665.6</b>	<b>3,665.6</b>	<b>0.0</b>	
<b>Expenditure</b>				
Acute	1,824.7	1,837.7	(13.0)	<b>Adverse Variance:</b> Driven by HCDD cost pressure reported and Month 4 (£10m) and increased activity with Independent Sector Providers.
<b>Non-Acute</b>				
Mental Health & LD	468.9	468.9	0.0	
Delegated Commissioning	306.8	306.8	0.0	
Community Services	361.7	353.9	7.8	<b>Favourable Variance:</b> Driven by favourable variances against the Health Inequalities budget (£2.5m) and Community Services Review budget (£1.5m). The ICB received additional unbudgeted income from NHSE (£1.2m). BCF uplift budget (£2m) was released at month 4 to offset the adverse variance reported in CHC.
Primary Care	48.1	48.1	0.0	
Primary Care - Prescribing	204.8	206.5	(1.7)	<b>Adverse Variance:</b> Driven by CIP slippage within prescribing.
Primary Care - Dental, Ophthalmic & Pharmacy	162.6	162.6	0.0	
Continuing Care	154.5	166.4	(11.9)	<b>Adverse Variance:</b> Driven by BCF discharge funding (£7.1m). The adverse variance has been mitigated by favourable variances reported within Community. There is a further adverse variance of £4.1m for non-delivery of CIP in addition to specific adverse variance on Children (£0.3m) and Funded Nursing Care (£0.5m) driven by cost and
<b>Total</b>	<b>1,707.5</b>	<b>1,713.3</b>	<b>(5.8)</b>	
<b>Other Programme Services &amp; Running Costs</b>				
Other Programme Services	92.9	74.1	18.8	<b>Favourable Variance:</b> Due to the release of non-recurrent measures to enable the ICB to report a breakeven position
Running Costs	25.9	25.9	(0.0)	
<b>Total</b>	<b>118.8</b>	<b>100.0</b>	<b>18.8</b>	
<b>Total Expenditure</b>	<b>3,651.0</b>	<b>3,651.0</b>	<b>(0.0)</b>	
<b>Surplus / (Deficit)</b>	<b>14.6</b>	<b>14.6</b>	<b>(0.0)</b>	

# Month 4 Risks & Mitigations



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## Risk Summary

Directorate	£'000 Risk value Month 4	% RAG rating	Rag Rating	£'000 Risk adjusted value Month 4	Comments
<b>RISKS</b>					
Acute	(2,051)	73%	Yellow	(1,488)	Mainly driven by increases in variable elements of the block contract, High cost drugs and devices (£1.5) and £0.5m risk on fertility costs
Continuing Healthcare	(21,730)	64%	Yellow	(13,983)	Mainly driven by Increases in CHC activity and spend (£8.6m), CIP slippage (5.9m) and Local Authority spend (£7.2m)
Community	(1,420)	63%	Yellow	(899)	Community Equipment cost pressures
Mental Health	(2,860)	59%	Yellow	(1,680)	Driven by increases within Complex Care activity (£1.5m) and Section 117 placement costs (£1.0m)
Primary Care	(700)	78%	Red	(547)	Increased costs associated with Interpreting service re-procurement
Primary Care - DOP	(5,380)	75%	Yellow	(4,035)	Pharmacy first Funding gap
Primary Care - Prescribing	(10,470)	35%	Yellow	(3,641)	Driven by increases in drug costs (£2.5m) and CIP non delivery (£7.9m)
<b>TOTAL RISKS</b>	<b>(62,288)</b>	<b>53%</b>	<b>Yellow</b>	<b>(32,703)</b>	
<b>MITIGATIONS</b>					
Mitigations identified	23,141	85%	Green	19,781	
<b>TOTAL Mitigations</b>	<b>23,141</b>	<b>85%</b>	<b>Green</b>	<b>19,781</b>	
<b>NET RISK POSITION</b>	<b>(39,147)</b>	<b>33%</b>	<b>Yellow</b>	<b>(12,923)</b>	
Mitigations required	39,147	33%	Green	12,923	
<b>REPORTED RISK POSITION</b>	<b>0</b>	<b>0%</b>	<b>Green</b>	<b>0</b>	

## Month 4 Risk Position

For Month 4, the total risk-adjusted position amounts to **£32.7m**. Mitigations of **£19.8m** have been identified by the ICB resulting in a net risk position of **c£12.9m**.

Any recurrent risks that materialise, and covered via non- recurrent measures, will adversely impact the ICBs underlying position.

## Mitigations

The ICB has identified risk adjusted mitigations of **c£19.8m**. The mitigations mainly centre around benefits arising from a Financial Recovery plan. This will be required to enable the ICB to achieve a breakeven position.

If the risks were to materialise, the ICB would need to find additional mitigations totalling **£12.9m**.

# Appendices

- Appendix 1** - Income & Expenditure
- Appendix 2** - Cash Flow Statement
- Appendix 3** - Block Contracts

# Appendix 1: Income & Expenditure Statement

	2024/25 In-Month AP4 - JUL 24			2024/25 Year to Date AP4 - JUL 24			2024/25 Annual Forecast			2023/24 Outturn		
	Admin £000	Prog £000	Total £000	Admin £000	Prog £000	Total £000	Admin £000	Prog £000	Total £000	Admin £000	Prog £000	Total £000
<b>Operating Revenue</b>												
Prescription fees and charges	0	(1,518)	(1,518)	0	(5,856)	(5,856)	0	(14,864)	(14,864)	0	(14,683)	(14,683)
Non-patient care services to other bodies	0	(1,884)	(1,884)	0	(6,376)	(6,376)	0	(21,070)	(21,070)	0	(24,027)	(24,027)
Other Contract income	0	119	119	0	(68)	(68)	0	(203)	(203)	0	(7,000)	(7,000)
Other non contract revenue	0	(943)	(943)	0	(4,314)	(4,314)	0	(12,774)	(12,774)	0	(12,601)	(12,601)
<b>Total Operating revenue</b>	<b>0</b>	<b>(4,225)</b>	<b>(4,225)</b>	<b>0</b>	<b>(17,213)</b>	<b>(17,213)</b>	<b>0</b>	<b>(48,911)</b>	<b>(48,911)</b>	<b>0</b>	<b>(58,312)</b>	<b>(58,312)</b>
<b>Operating Expenses</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Employee Expenses</b>												
Perm E/ees - Salaries and Wages	1,495	1,538	3,032	3,751	8,216	11,968	15,850	38,592	54,442	16,387	23,645	40,033
Perm E/ees - Social Security Costs	30	273	364	355	1,103	1,458	0	0	0	1,970	3,008	4,978
Perm E/ees - Em/er Contribs to NHS Pension	101	346	447	404	1,391	1,796	0	0	0	4,700	3,912	8,611
Perm E/ees - Apprenticeship Levy	(0)	0	(0)	59	0	59	178	0	178	213	0	213
Perm E/ees - Termination benefits	0	61	61	0	939	939	0	0	0	0	8,972	8,972
Other E/ees - Salaries and Wages	61	427	489	258	1,540	1,798	345	2,101	2,445	2,325	5,730	8,055
<b>Total Gross employee expenses</b>	<b>1,747</b>	<b>2,646</b>	<b>4,393</b>	<b>4,828</b>	<b>13,190</b>	<b>18,017</b>	<b>16,372</b>	<b>40,693</b>	<b>57,065</b>	<b>25,595</b>	<b>45,268</b>	<b>70,863</b>
<b>Other Operating Expenses</b>												
Services from other CCGs and NHS England	8	6	14	8	24	32	28	72	100	47	85	132
Services from foundation trusts	0	110,849	110,849	0	437,824	437,824	0	1,313,241	1,313,241	0	1,378,493	1,378,493
Services from other NHS trusts	0	101,660	101,660	0	388,896	388,896	0	1,166,902	1,166,902	0	1,173,340	1,173,340
Purchase of healthcare from non-NHS bodies	0	49,258	49,258	0	150,969	150,969	0	421,361	421,361	0	409,897	409,897
Purchase of social care	0	676	676	0	2,704	2,704	0	8,111	8,111	0	8,225	8,225
Chair and Non Executive Members	11	0	11	43	0	43	0	0	0	314	0	314
Supplies and services - clinical	0	131	131	0	523	523	0	1,569	1,569	0	1,958	1,958
Supplies and services - general	99	(8,279)	(8,179)	2,698	8,934	11,632	6,319	29,652	35,971	1,096	11,840	12,935
Consultancy services	0	19	19	0	19	19	0	0	0	198	1,011	1,209
Establishment	8	2,130	2,138	164	2,967	3,131	512	3,890	4,402	562	3,990	4,552
Transport	0	0	0	0	0	0	0	0	0	1	0	2
Premises	15	324	339	79	1,278	1,356	270	4,177	4,447	337	3,851	4,188
Depreciation	84	0	84	336	0	336	1,009	0	1,009	1,009	0	1,009
Audit fees	20	0	20	80	0	80	240	0	240	216	0	216
Internal audit services	14	0	14	84	0	84	244	0	244	256	0	256
Other services	0	0	0	0	0	0	0	0	0	26	0	26
General Dental services and personal dental serv	0	7,259	7,259	0	29,608	29,608	0	88,683	88,683	0	84,447	84,447
Prescribing costs	0	17,580	17,580	0	68,548	68,548	0	205,644	205,644	0	206,931	206,931
Pharmaceutical services	0	4,183	4,183	0	15,936	15,936	0	44,564	44,564	0	46,133	46,133
General Ophthalmic services	0	1,280	1,280	0	4,986	4,986	0	15,065	15,065	0	14,731	14,731
GPMS/APMS and PCTMS	0	28,942	28,942	0	114,468	114,468	0	343,191	343,191	0	319,744	319,744
Other professional fees excl. audit	8	48	56	32	496	529	45	226	271	134	1,786	1,920
Legal Fees	54	5	59	149	13	162	452	67	519	491	177	669
Education and training	87	(154)	(66)	122	523	645	383	1,560	1,943	161	544	705
Other expenditure	1	0	1	5	0	6	13	(14,605)	(14,592)	24	1,079	1,103
<b>Total other costs</b>	<b>410</b>	<b>315,918</b>	<b>316,328</b>	<b>3,800</b>	<b>1,228,718</b>	<b>1,232,518</b>	<b>9,514</b>	<b>3,633,372</b>	<b>3,642,886</b>	<b>4,871</b>	<b>3,668,263</b>	<b>3,673,135</b>
<b>Net Operating Expenditure</b>	<b>2,157</b>	<b>318,564</b>	<b>320,721</b>	<b>8,628</b>	<b>1,241,908</b>	<b>1,250,536</b>	<b>25,886</b>	<b>3,674,065</b>	<b>3,699,951</b>	<b>30,467</b>	<b>3,713,531</b>	<b>3,743,998</b>
<b>Net Expenditure</b>	<b>2,157</b>	<b>314,339</b>	<b>316,495</b>	<b>8,628</b>	<b>1,224,694</b>	<b>1,233,322</b>	<b>25,886</b>	<b>3,625,154</b>	<b>3,651,040</b>	<b>30,467</b>	<b>3,655,219</b>	<b>3,685,686</b>
<b>Revenue Resource Limit</b>	<b>2,157</b>	<b>315,616</b>	<b>317,773</b>	<b>8,629</b>	<b>1,229,020</b>	<b>1,237,649</b>	<b>25,886</b>	<b>3,639,706</b>	<b>3,665,592</b>	<b>33,646</b>	<b>3,662,955</b>	<b>3,696,601</b>
<b>Surplus / (Deficit) from Operations</b>	<b>0</b>	<b>1,278</b>	<b>1,278</b>	<b>0</b>	<b>4,326</b>	<b>4,327</b>	<b>(0)</b>	<b>14,552</b>	<b>14,552</b>	<b>3,179</b>	<b>7,736</b>	<b>10,915</b>

# Appendix 2: Cashflow Statement



North Central London  
Integrated Care Board

	AP1 - APR 24	AP2 - MAY 24	AP3 - JUN 24	AP4 - JUL 24	AP5 - AUG 24	AP6 - SEP 24	AP7 - OCT 24	AP8 - NOV 24	AP9 - DEC 24	AP10 - JAN 25	AP11 - FEB 25	AP12 - MAR 25	Total
	Actual	Actual	Actual	Actual	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast	F/Cast
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Balance b fwd</b>	905	553	995	3,340	3,169	710	723	762	782	738	733	719	905
<b>RECEIPTS</b>													
Main Cash Drawdown	276,000	287,000	284,700	272,500	280,000	268,000	269,000	269,000	263,100	268,000	266,000	266,000	3,269,300
Supplementary Drawdown	41,000	4,800	0	0	0	0	0	0	0	0	0	0	45,800
Other	3,112	3,338	2,361	1,665	0	0	0	0	0	0	0	0	10,475
VAT	224	211	210	1,207	250	250	250	250	250	250	250	250	3,853
<b>Total Receipts</b>	<b>320,335</b>	<b>295,349</b>	<b>287,271</b>	<b>275,372</b>	<b>280,250</b>	<b>268,250</b>	<b>269,250</b>	<b>269,250</b>	<b>263,350</b>	<b>268,250</b>	<b>266,250</b>	<b>266,250</b>	<b>3,329,428</b>
<b>PAYMENTS</b>													
NHS Payables	234,297	208,042	207,948	211,852	217,342	208,333	203,893	204,064	204,293	204,259	204,253	204,265	2,512,840
Non NHS Payables	81,754	82,839	72,967	59,496	60,717	55,253	60,669	60,516	54,451	59,346	57,361	57,310	762,679
Salaries & Wages (inc Tax, NI & Pension)	4,637	4,026	4,011	4,196	4,650	4,650	4,650	4,650	4,650	4,650	4,650	4,650	54,070
<b>Total Payments</b>	<b>320,688</b>	<b>294,907</b>	<b>284,926</b>	<b>275,544</b>	<b>282,709</b>	<b>268,236</b>	<b>269,211</b>	<b>269,230</b>	<b>263,394</b>	<b>268,255</b>	<b>266,264</b>	<b>266,226</b>	<b>3,329,589</b>
<b>BALANCE CFWD</b>	553	995	3,340	3,169	710	723	762	782	738	733	719	744	744

# Appendix 3: Block Contracts



North Central London  
Integrated Care Board

## NCL ICB Block Contract Summary as at 31st July 2024

Area	Trust	Budget £'000
Acute Services - NHS (BLOCK)	Barts Health NHS Trust	31,190
	Barking, Havering And Redbridge University Hospitals NHS Trust	1,238
	Chelsea And Westminster Hospital NHS Foundation Trust	4,305
	East And North Hertfordshire NHS Trust	1,612
	Great Ormond Street Hospital For Children NHS Foundation Trust	19,652
	Guy's And St Thomas' NHS Foundation Trust	18,664
	Homerton University Hospital NHS Foundation Trust	19,035
	Imperial College Healthcare NHS Trust	23,562
	King's College Hospital NHS Foundation Trust	3,468
	Lewisham And Greenwich NHS Trust	836
	London Ambulance Service NHS Trust	91,777
	London North West University Healthcare NHS Trust	18,365
	Mid and South Essex NHS Foundation Trust	677
	Moorfields Eye Hospital NHS Foundation Trust	31,257
	North Middlesex University Hospital NHS Trust	305,745
	The Princess Alexandra Hospital NHS Trust	1,536
	Royal Free London NHS Foundation Trust	579,810
	Royal National Orthopaedic Hospital NHS Trust	23,248
	St George's University Hospitals NHS Foundation Trust	1,775
	The Royal Marsden NHS Foundation Trust	1,213
	University College London Hospitals NHS Foundation Trust	375,149
	West Hertfordshire Hospitals NHS Trust	2,140
	Whittington Health NHS Trust	227,169
LVA - NHST	4,716	
LVA - NHFT	7,741	
<b>Acute Services NHS Block Total</b>		<b>1,795,881</b>

# Appendix 3: Block Contracts (cont.)



## NCL ICB Block Contract Summary as at 31st July 2024 (cont.)

Area	Trust	Budget £'000
Mental Health Services Block	Barnet, Enfield And Haringey Mental Health NHS Trust	189,346
	Central And North West London NHS Foundation Trust	6,325
	Camden And Islington NHS Foundation Trust	141,091
	Central London Community Healthcare NHS Trust	2,965
	East London NHS Foundation Trust	1,120
	Royal Free London NHS Foundation Trust	2,233
	South London And Maudsley NHS Foundation Trust	1,807
	Tavistock And Portman NHS Foundation Trust	15,319
	Whittington Health NHS Trust	3,608
	North Middlesex University Hospital NHS Trust	839
<b>Mental Health Services Total</b>		<b>364,654</b>
Community Health Services Block	Barnet, Enfield And Haringey Mental Health NHS Trust	237
	Central And North West London NHS Foundation Trust	42,907
	Central London Community Healthcare NHS Trust	58,960
	Camden And Islington NHS Foundation Trust	227
	London North West University Healthcare NHS Trust	170
	North Middlesex University Hospital NHS Trust	40,684
	Royal Free London NHS Foundation Trust	5,773
	Tavistock And Portman NHS Foundation Trust	40
	University College London Hospitals NHS Foundation Trust	99
	Whittington Health NHS Trust	99,549
<b>Community Health Services Block Total</b>		<b>248,645</b>
Primary Care Dental, Ophthalmic & Pharmacy	Secondary Dental Care – Intra Trust	31,430
	Secondary Dental Care – Inter Trust	8,549
	Secondary Dental Care – LVA Trust	990
<b>Primary Care Dental, Ophthalmic &amp; Pharmacy Total</b>		<b>40,970</b>
<b>Total Commissioning Expenditure</b>		<b>2,450,150</b>